

Unrestricted Net Position FY 2021-22

Board of Regents Meeting

November 2022



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Transparent Financial Reporting

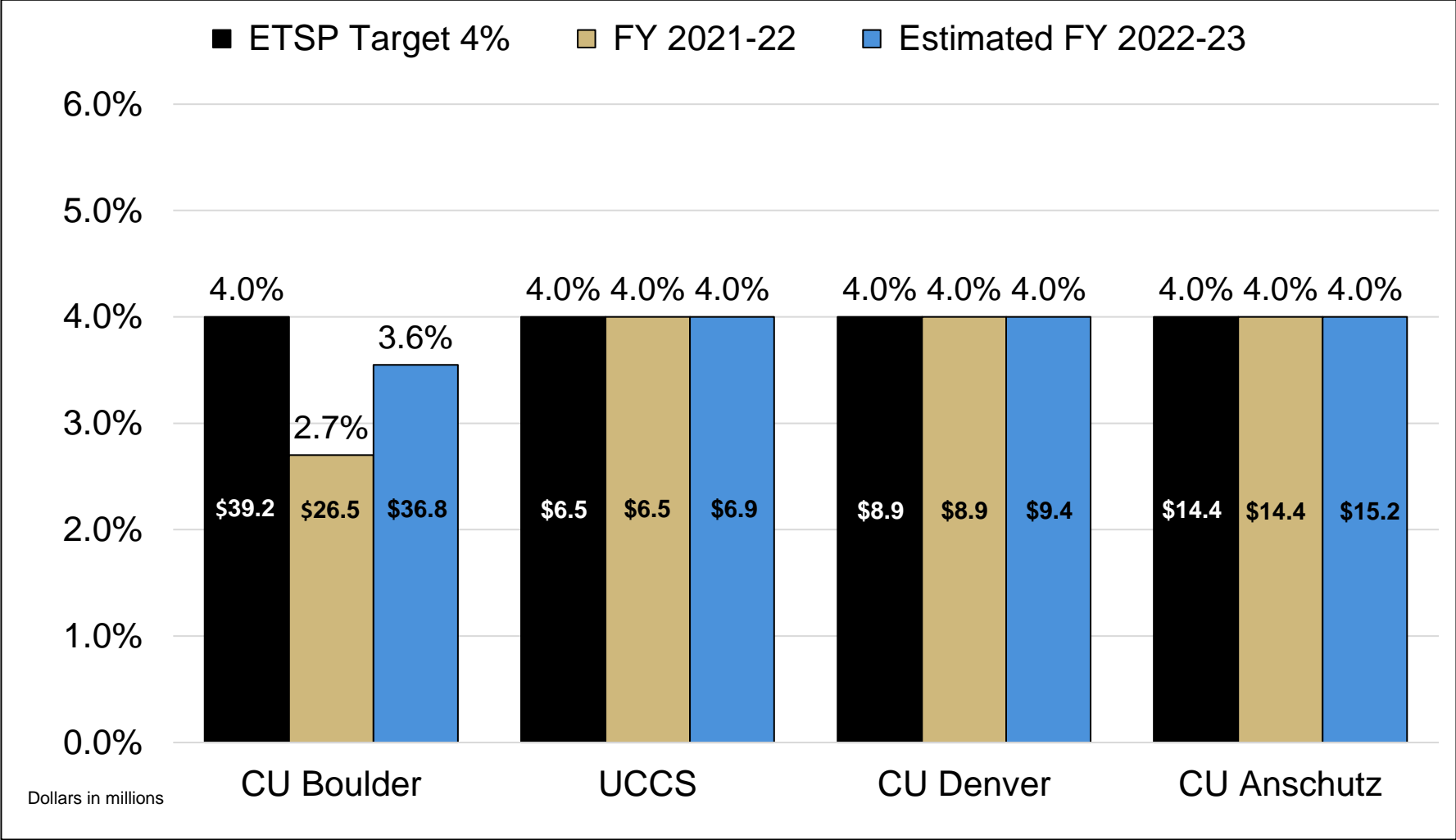
The university implemented an Administrative Policy Statement (APS) outlining the reporting requirements regarding variances, carry-forwards, transfers, and fund balances.

Each campus developed fund balance policies in 2014 that include information on the appropriate use of fund balances and transfers.

Highlights include:

- Fund Balances must have a spending plan in place.
- Transfers of unspent operating funds to plant funds are held there until approved for spending.

Emergency Tuition Stabilization Plan Status



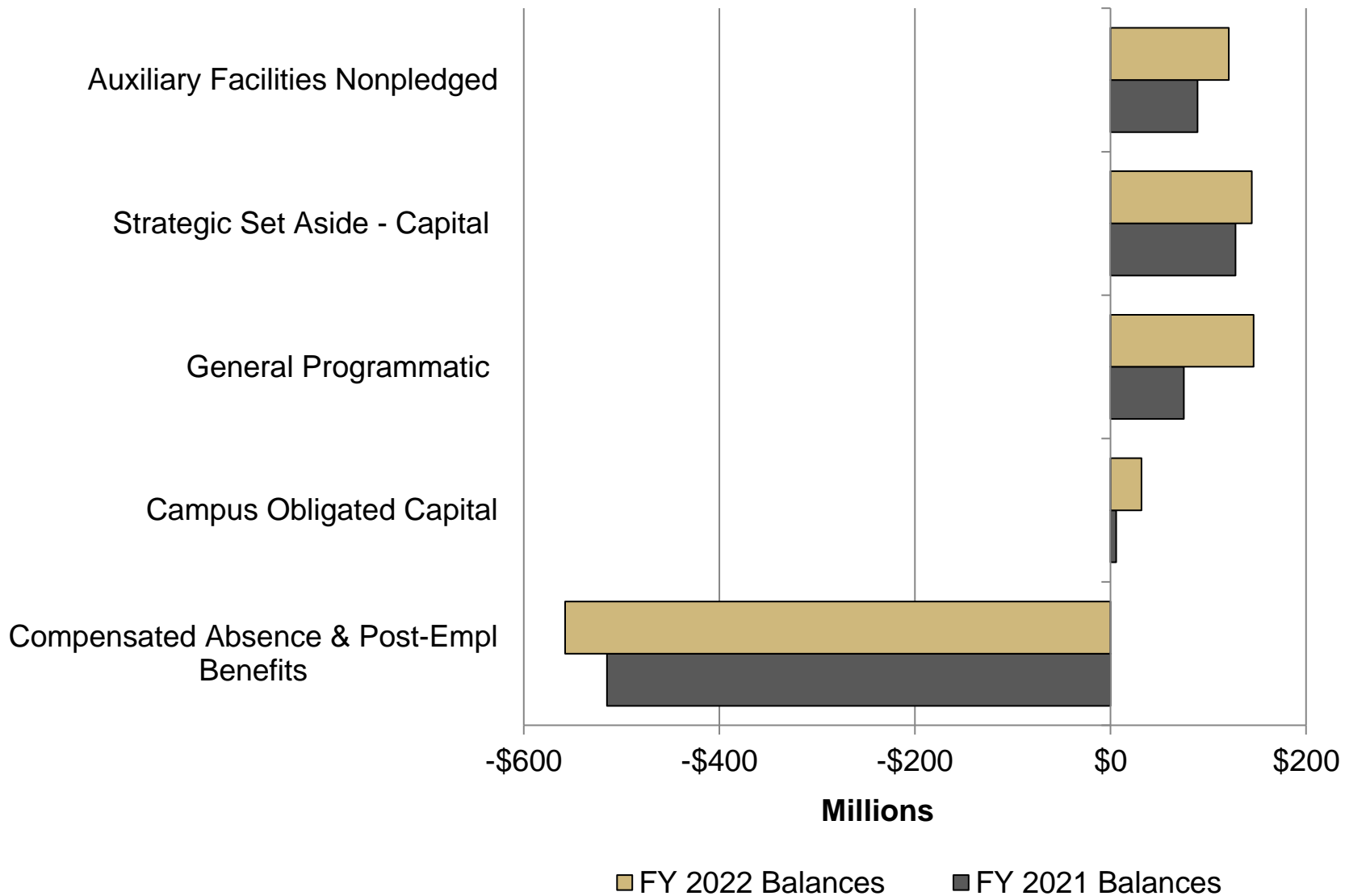
CU Boulder



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Overview of Fund Balances, Boulder



Overview of Fund Balances, Boulder

- Auxiliary Facilities Non-Pledged (\$120.9 million) funds are used to address renewal and replacement in major auxiliary units such as facilities management, continuing education, and research institutes.
- Strategic Set Aside Capital (\$144.6 million) addresses deferred maintenance and future infrastructure needs. The specific uses will be informed by campus master planning processes.
- General Programmatic (\$146.2 million) includes funds held for Accelerating the Strategic Plan and investments in strategic initiatives, such as student success, classroom technology updates, information technology infrastructure, and Emergency Tuition Stabilization Plan.
- Campus Obligated Capital (\$31.8M) is dedicated to the Hellems renovation and structural improvements to Old Main.
- Compensated Absence and Post Employment Benefits (-\$557.9 million) will continue to increase due to actuarial calculation and cost allocation methodology.
- Obligated Capital in Progress (\$39.9 million) includes funds set aside for campus debt reserve requirement, second Fleming renovation, and other small projects.

Planning Highlights, Boulder

Significant expenditures planned from reserves include:

- Continued investments in Diversity, Equity, and Inclusion efforts at both the campus and unit level
- Ongoing needs in academic technology, classrooms, and infrastructure
- Information technology security and infrastructure
- Increased focus on addressing deferred maintenance
- Renovations to Fleming, Hellems, and Old Main
- Restoration of Emergency Tuition Stabilization

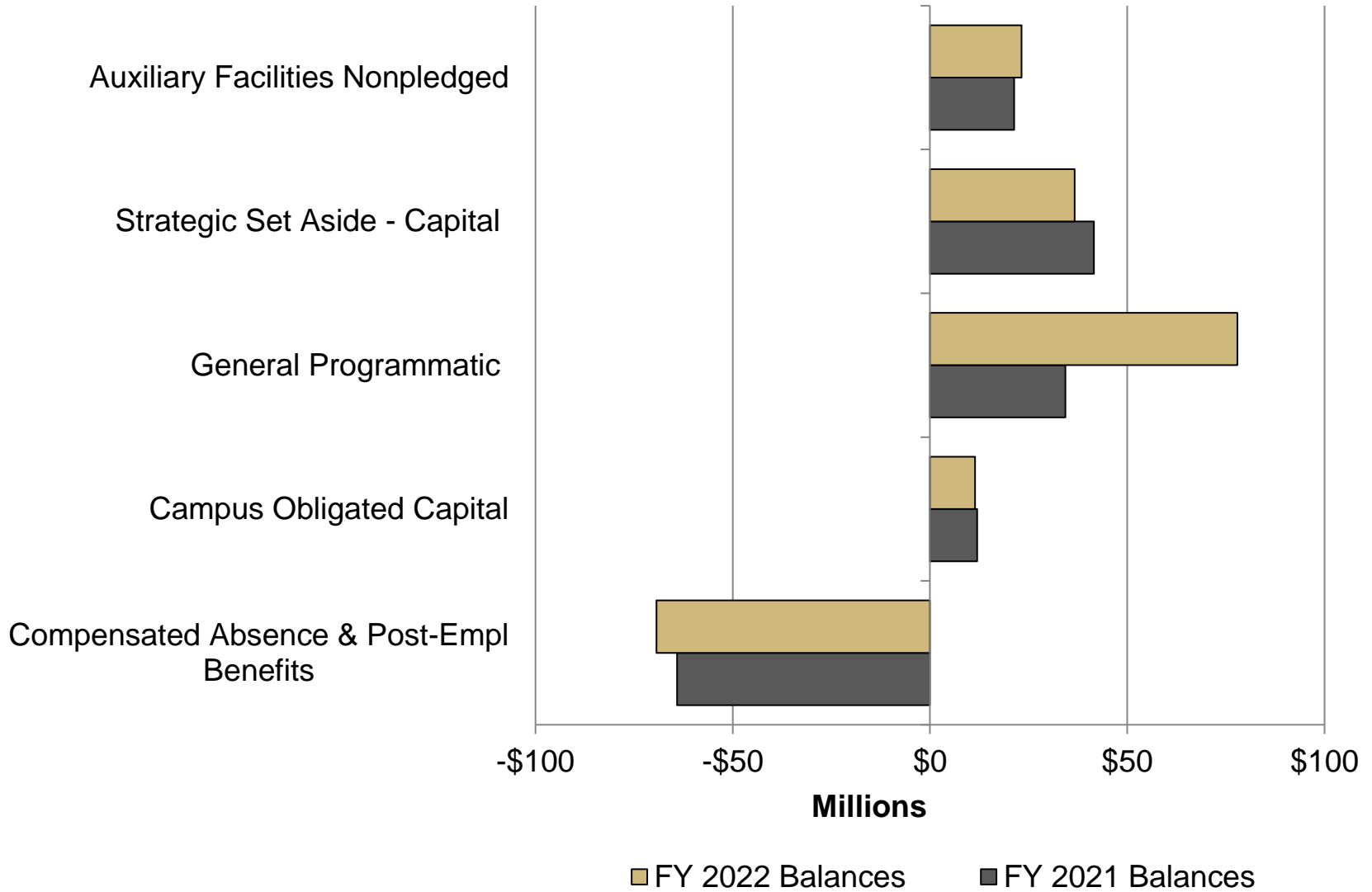
CU Denver



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Overview of Fund Balances, Denver



Overview of Fund Balances, Denver Campus

- Auxiliary Facilities Nonpledged (\$23.2 million) includes various balances for self-funded entities, including continuing education programs, distance learning, and miscellaneous auxiliary services used as contingency against revenue fluctuations and investments in the program.
- Strategic Set Aside – Capital (\$36.7 million) includes planning for deferred maintenance, emergency building renewals, and IT infrastructure expansion and replacement.
- General Programmatic (78.0 million) includes:
 - Administration balances are for unplanned emergency repairs, technology replacement, seed funding for new campus initiatives, Accelerating Strategic Plan initiatives, and online education initiatives.
 - Academic unit operating contingencies to cover tenured faculty, innovation initiatives, and bridge funding between grants.
- Campus Obligated Capital (\$11.4 million) includes equipment, City Heights reserve, and technology initiatives.
- Compensated Absence and Post Employment Benefits (-\$69.3 million) will continue to increase due to actuarial calculation and cost allocation methodology.
- Obligated Capital In Progress (\$30.3 million) includes Engineering Building reserves, future building planning resources, renovation funds, and debt service obligations.
- Faculty Start-Up and Research Initiatives (\$11.2 million) include recruitment and start-up funding for equipment and supplies to set up laboratory and research programs.

Planning Highlights, Denver Campus

Significant expenditures planned from reserves include:

- Construction of Engineering Building
- Technology infrastructure maintenance, renewal, and replacement
- Facilities approved deferred maintenance projects
- Start-up packages and research initiatives
- Equipment maintenance and replacement

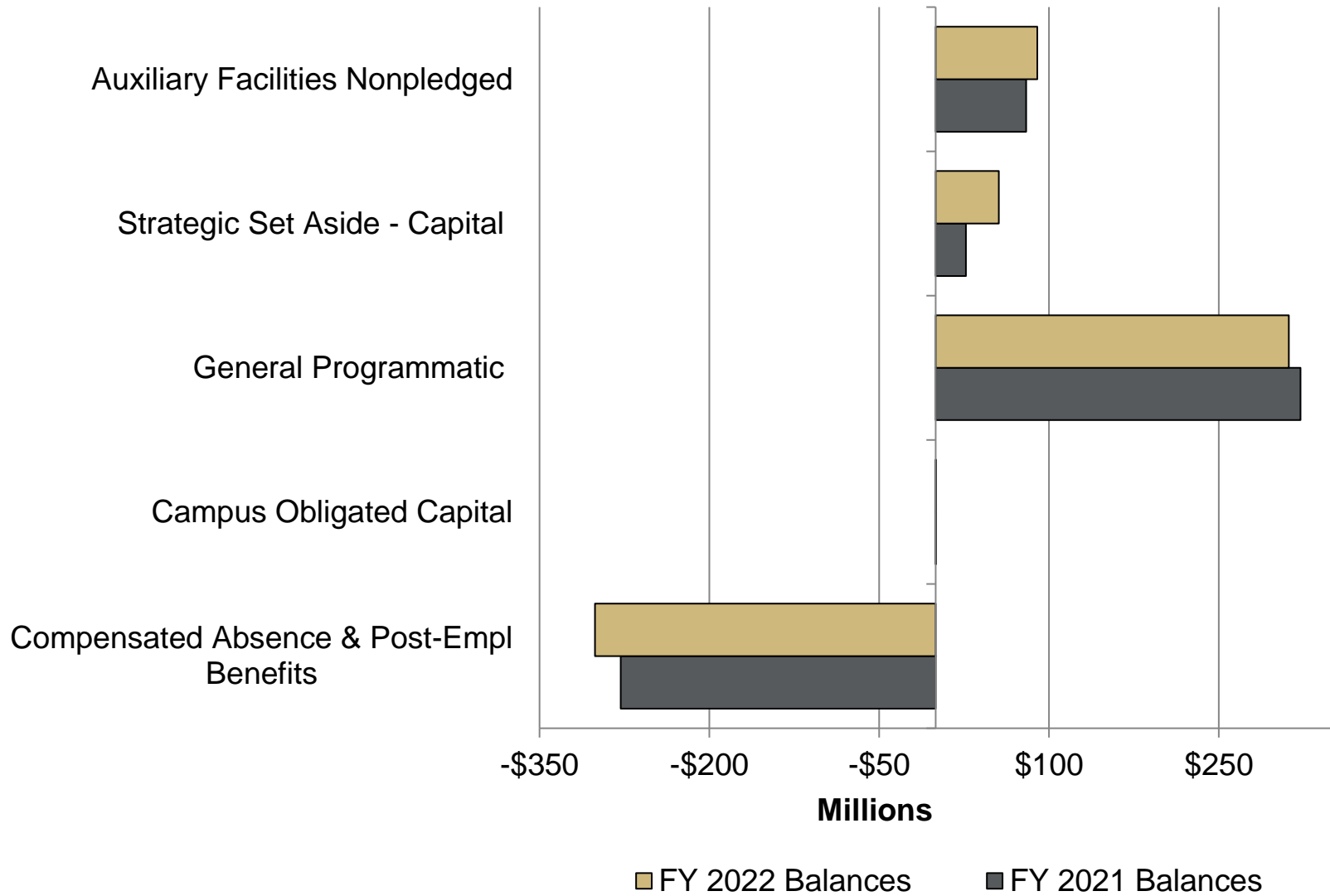
Anschutz Medical Campus



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Overview of Fund Balances, Anschutz Medical Campus



Overview of Fund Balances, Anschutz Medical Campus

- Auxiliary Facilities Nonpledged (\$13.7 million) covers costs when equipment breaks or needs to be replaced.
- Strategic Set Aside – Capital (\$55.7 million) includes planning for deferred maintenance, emergency building renewals, and IT infrastructure expansion and replacement.
- General Programmatic (\$296.6 million) includes:
 - Administration balances for unplanned emergency repairs, technology replacement, seed funding for new campus initiatives, tuition stabilization resources, online education initiatives, Accelerating Strategic Plan initiatives, and CU Innovations initiatives.
 - Academic unit operating contingencies to cover innovation initiatives and bridge funding between grants.
- Compensated Absence and Post Employment Benefits (-\$301.1 million) will continue to increase due to actuarial calculation and cost allocation methodology.
- Obligated Capital In Progress (\$50.4 million) includes future building planning resources, renovation funds, and debt service obligations.
- Faculty Start-Up and Research Initiatives (\$93.9 million) includes recruitment and start-up funding for equipment and supplies to set up laboratory and research programs or initiatives.

Planning Highlights, Anschutz Medical Campus

Significant expenditures planned from reserves include:

- Faculty recruitment, start-up packages, and research initiatives
- Lab expansion, renewal, and replacement projects
- Pharmacy Building Debt Service
- Facilities approved deferred maintenance projects
- Technology infrastructure maintenance, renewal, and replacement
- Data Driven Health Solutions (ASP) Initiatives
- Gates Institute
- CU Innovations Initiatives
- Reserve for Emergency Tuition Stabilization

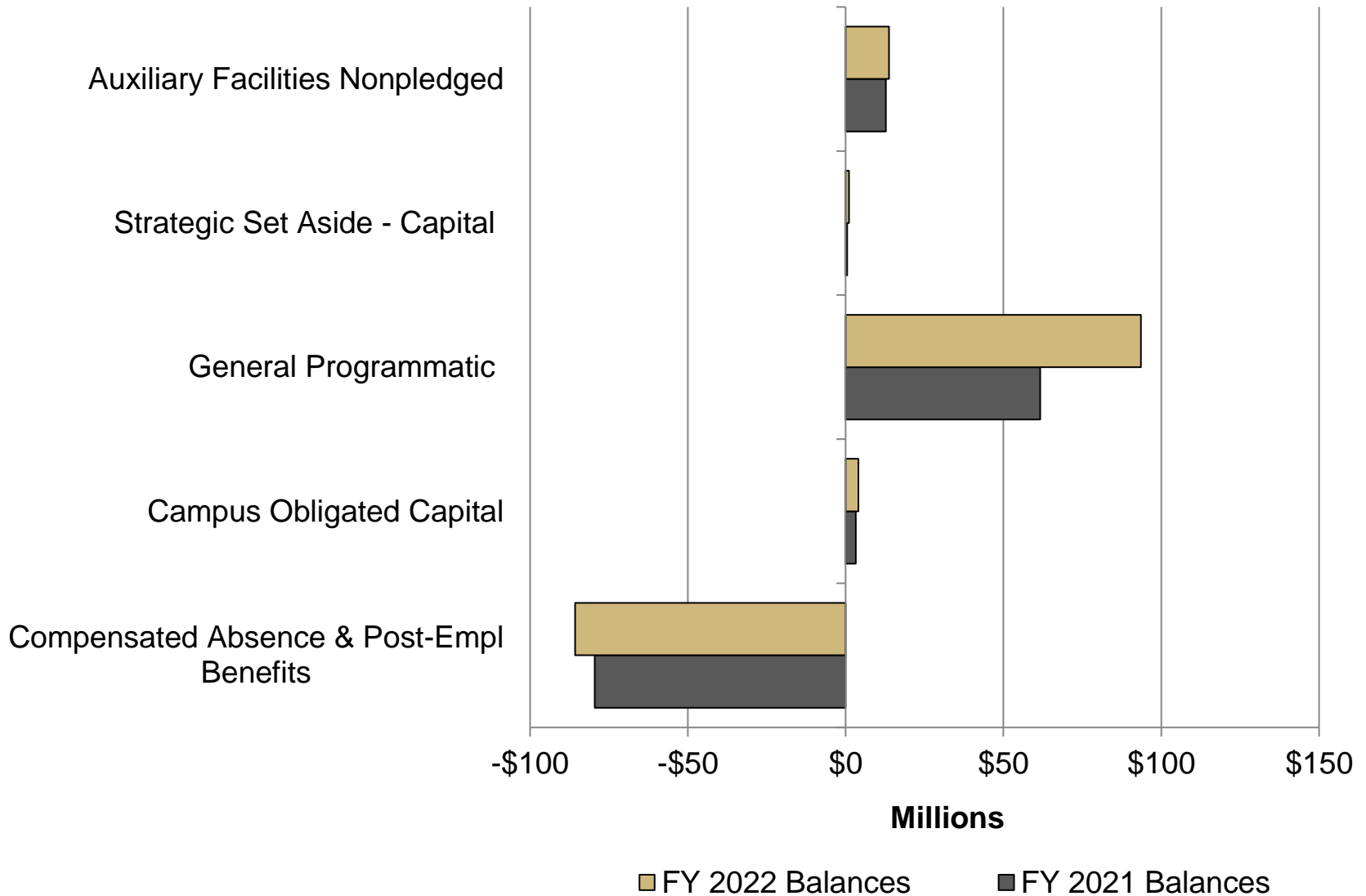
Colorado Springs



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Overview of Fund Balances, Colorado Springs



Overview of Fund Balances, Colorado Springs

- Auxiliary Facilities Nonpledged (\$13.7 million) includes campus-wide Extended Studies activities and cash balances for various Auxiliary departments that are used for positive cash flow of operations.
- General Programmatic (\$93.6 million) increase includes funds for Accelerating the Strategic Plan initiatives and department savings throughout campus due to vacant positions and operational savings.
 - Emergency Tuition Stabilization (\$6.5 million) remains fully funded or 4% of the E&G budget.
- Compensated Absence and Post Employment Benefits (-\$85.7 million) will continue to increase due to actuarial calculation and cost allocation methodology.
- Decrease in Accounts Receivable (\$667,000) due to HEERF receivables and the choice to use HEERF dollars to pay off student accounts.

Planning Highlights, Colorado Springs

Significant expenditures planned from reserves include:

- Balances from year-end transfers from CU System (moved to UCCS reserves) will be used to carry out President Initiatives and Accelerating the Strategic Plan requests.
 - Anschutz Engineering Annex
 - Strategic enrollment initiatives
- Reserves will be used to “hold harmless” budget variances in the first stand-alone year of the Budget Allocation Model.
- Faculty and staff retention strategies.

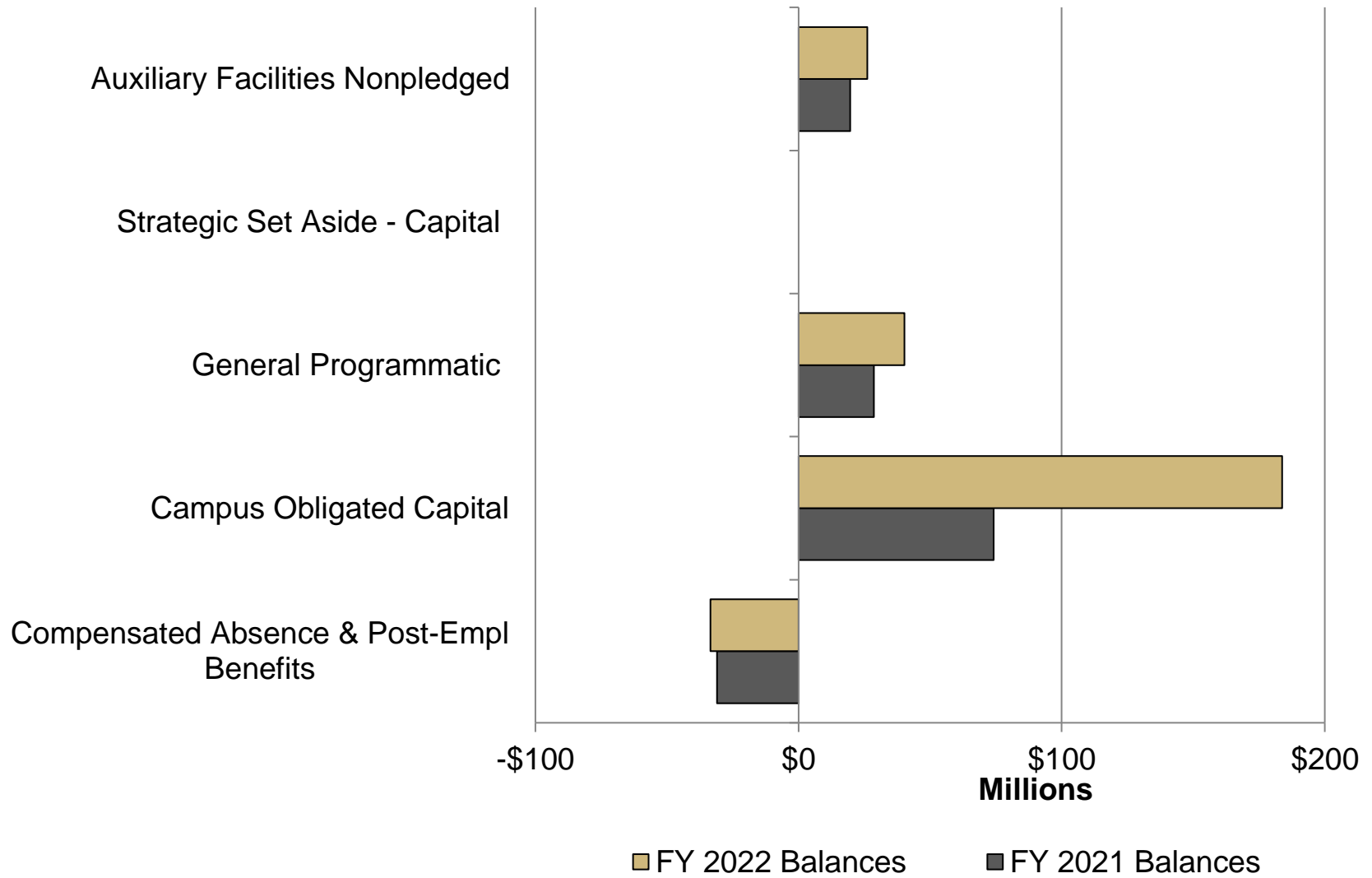
System Administration



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Overview of Fund Balances, System Administration



Overview of Fund Balances, System Administration

- Auxiliary Facility Nonpledged (\$26.1 million) balances help absorb revenue fluctuations during economic downturns.
- General Programmatic (\$40.3 million) balances reflect the continued efforts of System Administration to build a contingency fund that can maintain programs and service levels in the event of an economic downturn.
- Campus Obligated Capital (\$183.8 million) increased to accommodate future initiatives and campuses' ASP needs.
- Compensated Absence and Post Employment Benefits (\$33.5 million) continue to increase due to personnel changes.

Planning Highlights, System Administration

Significant expenditures planned from reserves include:

- UCCS and CU Denver Enrollment Management
- CU Boulder IT initiatives that support Cybersecurity
- UCCS Retention and Equity Gap and investment in the DEI office
- CU Denver HSI and AANAPISI internal efforts and outreach with communities
- Campus deferred maintenance and capital renewal projects