

Innovating for the Future

2021 – 2026 Strategic Plan

CU Board of Regents

April 11, 2024



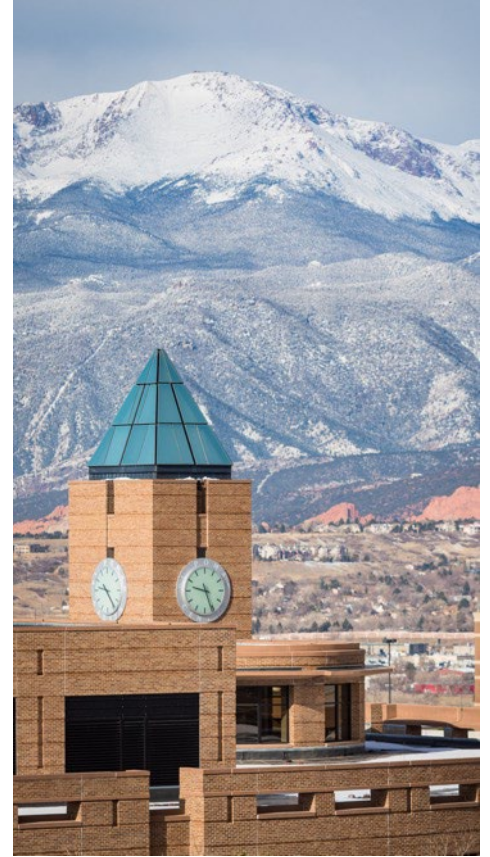
University of Colorado

Boulder | Colorado Springs | Denver | Anschutz Medical Campus

Fulfilling CU's Mission

From 2019–2021, the University of Colorado conducted a collaborative and inclusive strategic planning process to identify common themes that would help guide the university for the next five years and beyond. Priorities identified collectively by stakeholders involved throughout the process will advance CU's Mission.

“The University of Colorado is a public research university with multiple campuses serving Colorado, the nation, and the world through leadership in high-quality education and professional training, public service, advancing research and knowledge, and state-of-the-art health care.”



STRATEGIC PILLARS

PILLAR 3



Diversity, Inclusion, Equity & Access

The University of Colorado celebrates and recognizes the strength of diverse communities and perspectives. We are committed to creating an inclusive culture in pursuit of goals of excellence and meeting the needs of the state, nation and world.

PILLAR 1



Affordability & Student Success

The University of Colorado is devoted to helping our students reach their full potential. The focus areas within this pillar encourage the intellectual, personal and professional development of our students.

PILLAR 4



Fiscal Strength

The University of Colorado focuses on improving policies, procedures and practices to ensure current and future sustainability, highlighting financial management and risk management.

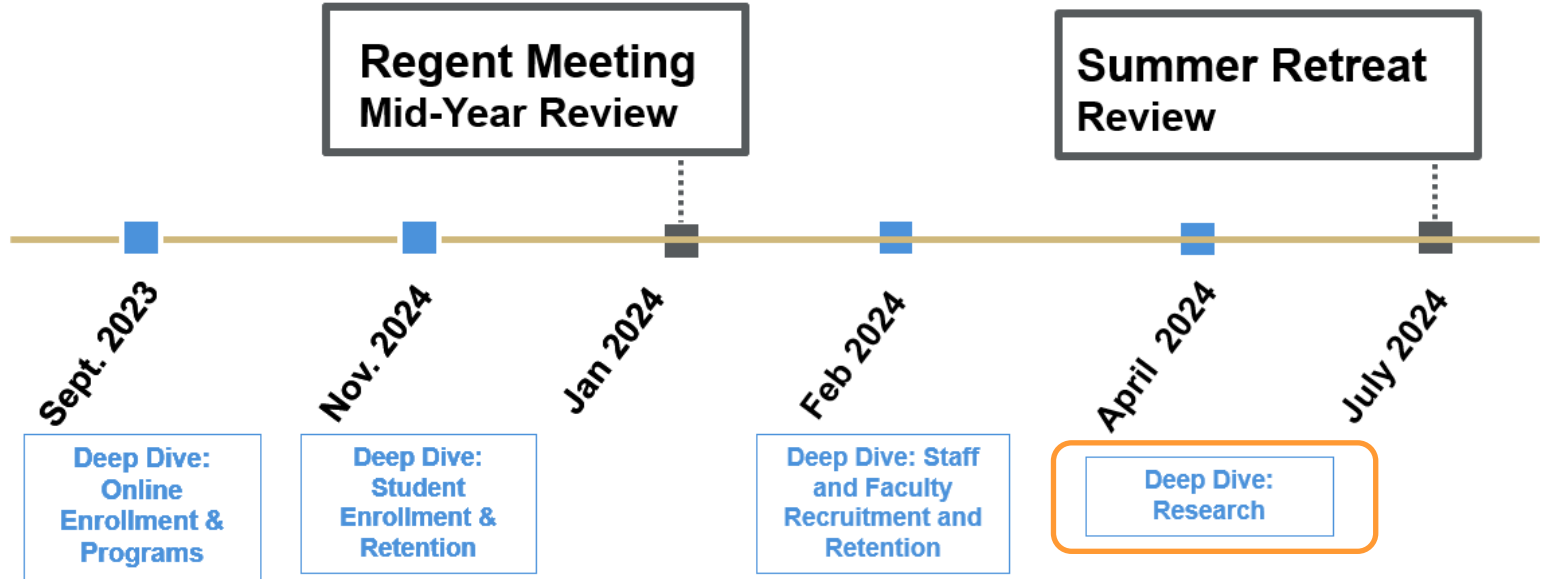
PILLAR 2



Discovery & Impact

At the University of Colorado, we believe research and healthcare are keystones to advancing knowledge, inspiring innovation, fostering creativity and improving the quality of life for Coloradans.

FY 2023-24 Deep Dive Timeline



PILLAR 2: Discovery & Impact

How Does CU Compare to its Peers?

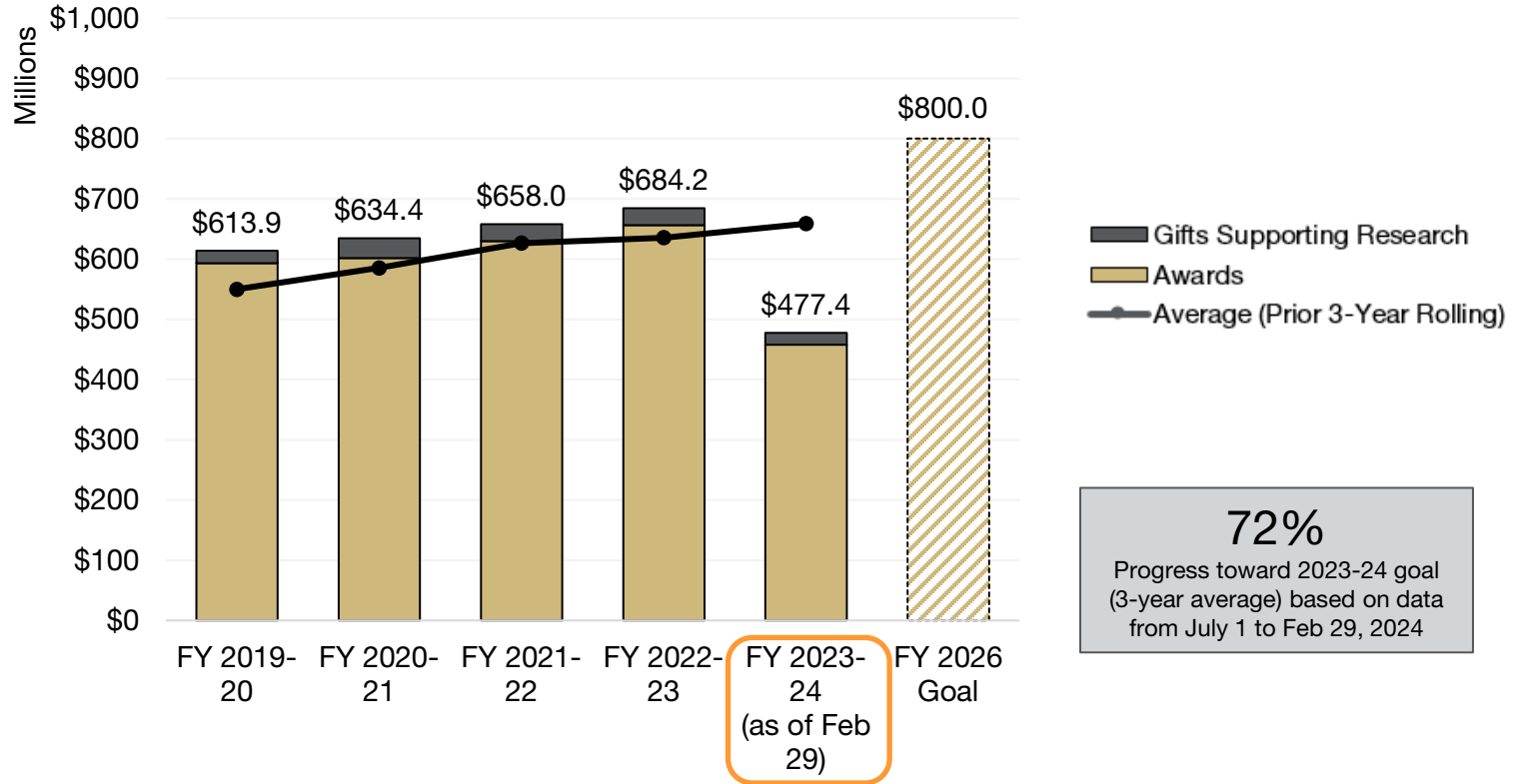
Total research funding, in thousands (public university systems)

1	California	\$8,032,872
2	Texas	\$4,181,005
3	Florida Board of Governors	\$2,529,683
4	N Carolina	\$2,203,957
5	Georgia	\$2,191,995
6	Ohio	\$2,093,372
7	Michigan	\$1,778,888
8	Wisconsin	\$1,599,312
9	Washington	\$1,573,389
10	SUNY	\$1,522,850
11	Maryland	\$1,401,861
12	Colorado	\$1,248,579
13	Minnesota	\$1,225,446
14	Texas A&M	\$1,221,572
15	Illinois	\$1,209,363
16	Alabama	\$1,046,216
17	Penn State	\$1,029,251
18	Indiana	\$821,784
19	UMASS	\$812,857
20	Oklahoma	\$627,080
21	Nebraska	\$599,183
22	Missouri	\$551,571
23	Colorado State	\$460,028
24	Tennessee	\$452,404
25	Louisiana State	\$428,053

**CU System is #12 in
Research Funding**



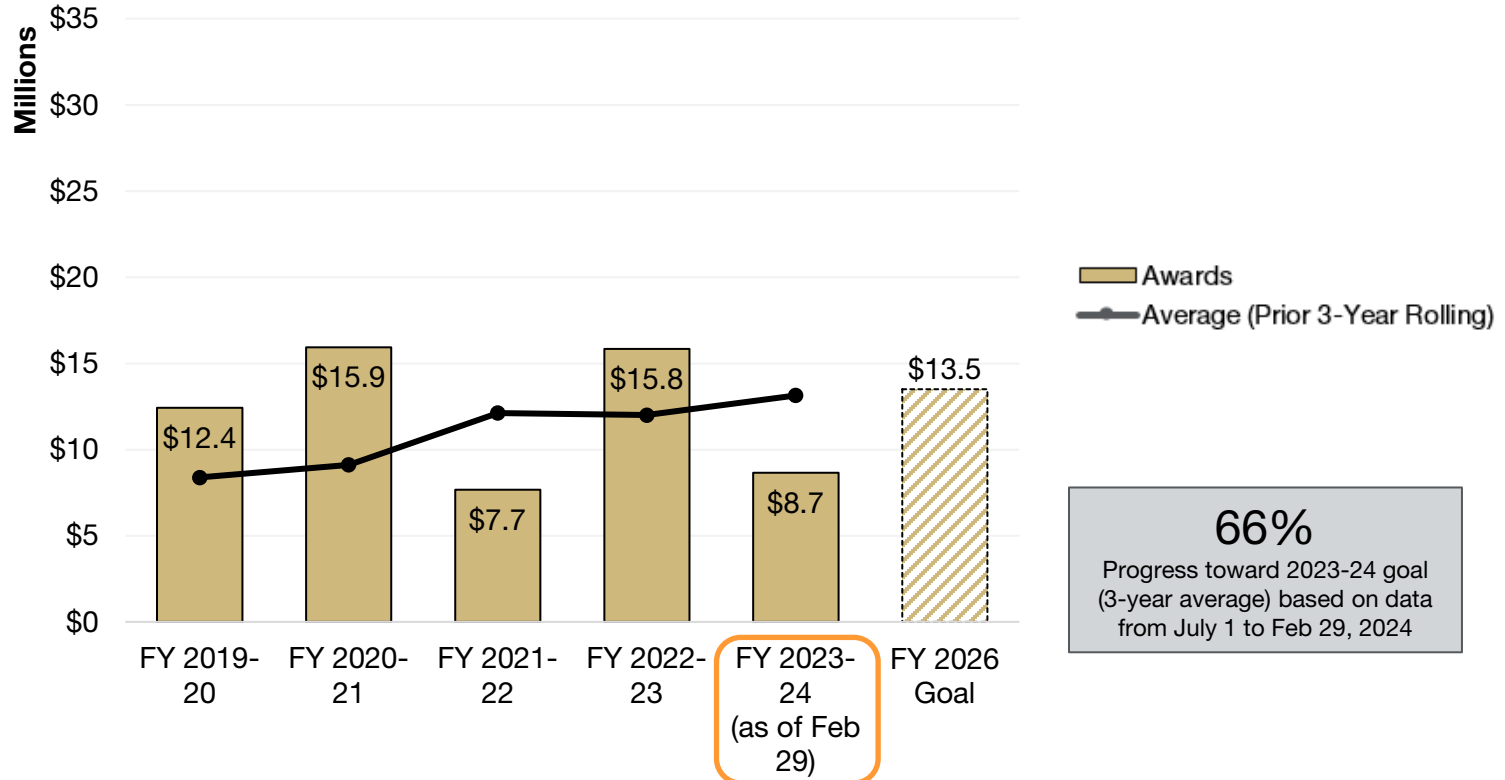
Boulder Sponsored Research (Awards + Gifts)



Source: CU System & Campus Offices of Institutional Research. Note: Boulder & Anschutz gifts supporting research are not reflected prior to FY 2018-19.



UCCS Sponsored Research (Awards Only)

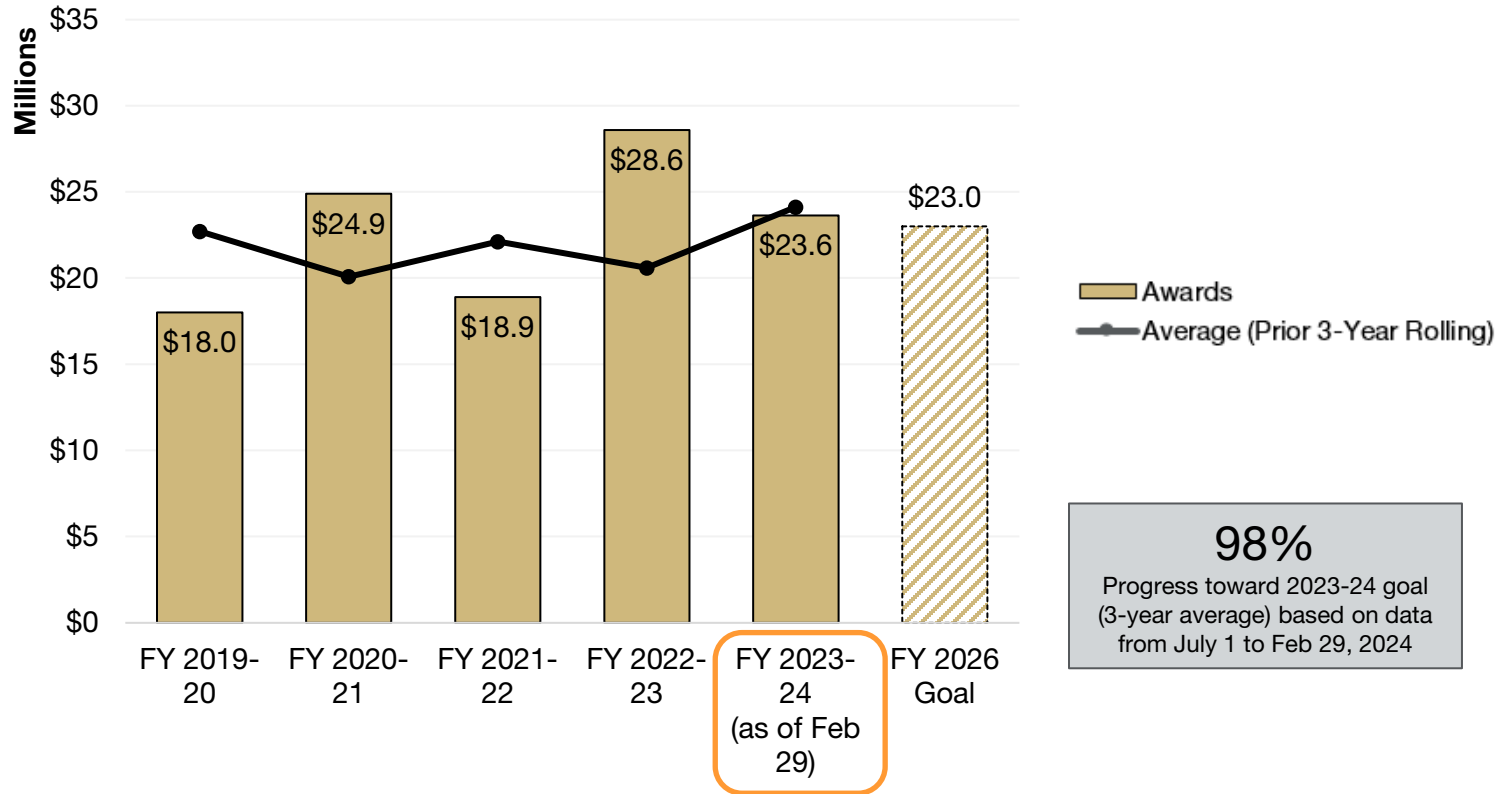


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Discovery & Impact : Progress to 2026 Goal (YTD as of 2/29/24 – Final end of July)

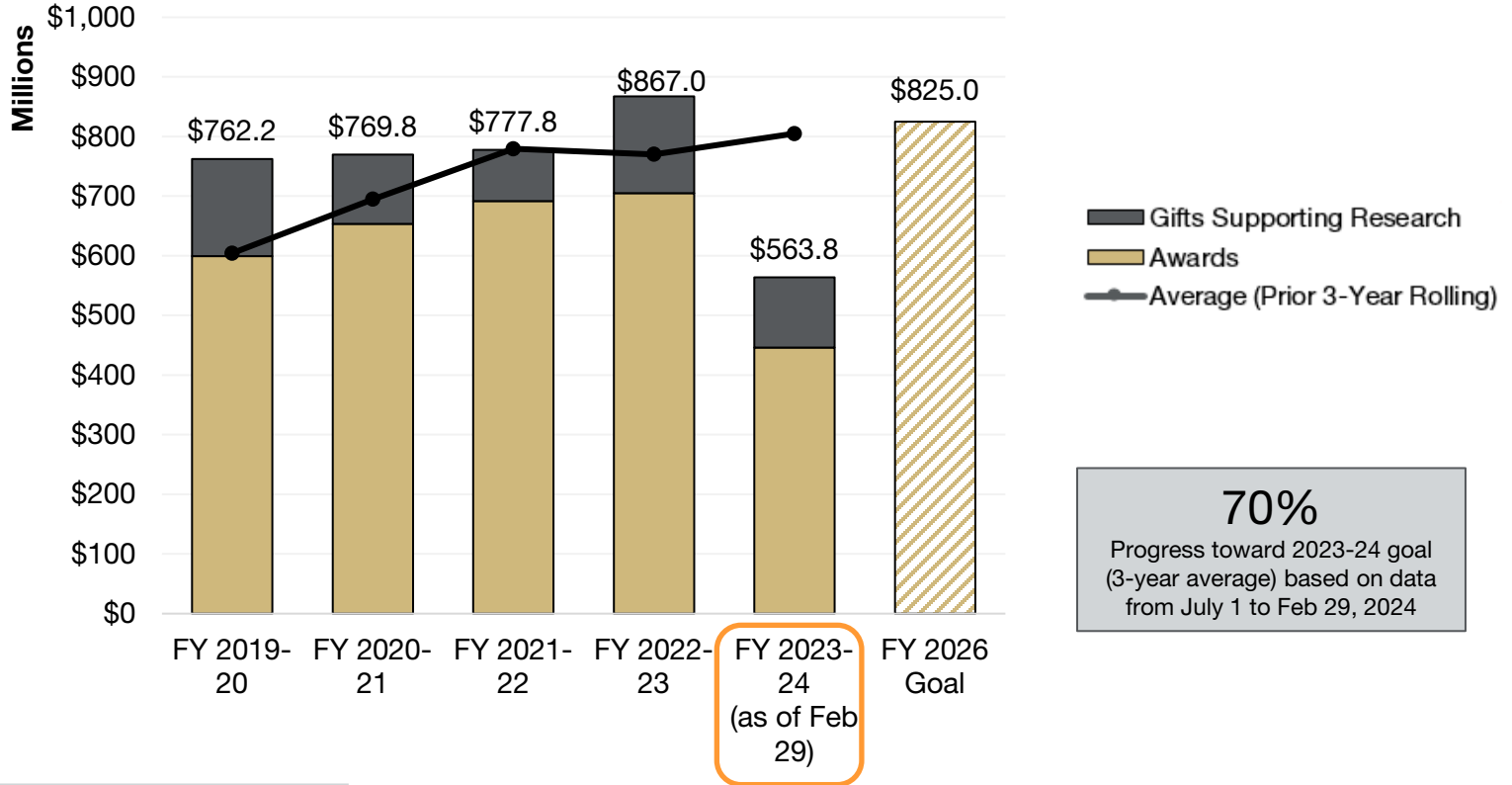
Denver Sponsored Research (Awards Only)



Source: CU System & Campus Offices of Institutional Research. Note: Boulder & Anschutz gifts supporting research are not reflected prior to FY 2018-19.



Anschutz Sponsored Research (Awards + Gifts)



Source: CU System & Campus Offices of Institutional Research. Note: Boulder & Anschutz gifts supporting research are not reflected prior to FY 2018-19.

Breakout Group Discussions



University of Colorado

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Breakout Group – Subject Experts

CU Boulder

- **Phil DiStefano, PhD.**, Chancellor
- **Massimo Ruzzene**, Vice Chancellor for Research & Innovation and Dean of the Institutes

CU UCCS

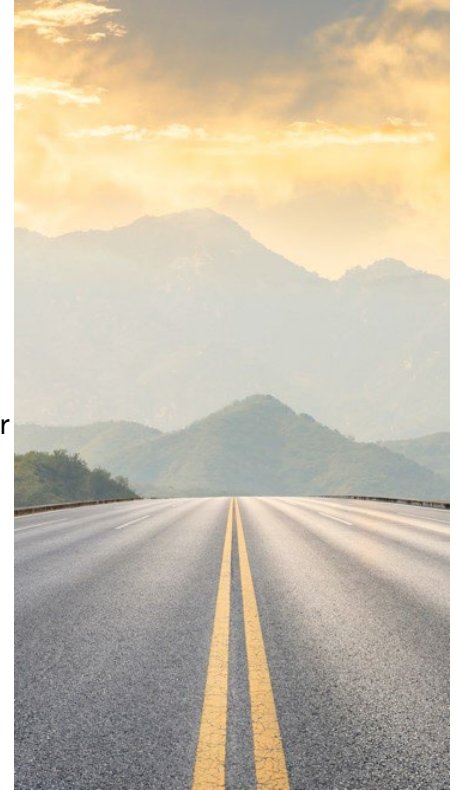
- **Jennifer Sobanet, Ed.D.**, Chancellor
- **Jessi Smith, PhD.**, Associate Vice Chancellor for Research
- **Christine Biermann, PhD.**, Assistant Professor, Geography and Environmental Studies

CU Denver

- **Michelle Marks, PhD.**, Chancellor
- **Phillip De Leon, PhD.**, Associate Vice Chancellor for Research and Chief Research Officer
- **Dan Maxey PhD.**, Chief of Staff

CU Anschutz

- **Donald (Don) Elliman**, Chancellor
- **Terri C. Carrothers**, Executive Vice Chancellor for Administration and Finance
- **Thomas (Tom) Flaig, MD.**, Vice Chancellor for Research



Breakout Group Table Assignments



TABLE 3

- Regent Chavez
- Regent Smith
- Regent McNulty
- VP Marturano
- SDO Diaz Bonacquisti
- VP Hueth
- Staff Council Co-Chair Slinkard

TABLE 1



- Chair Rennison
- Regent VanDriel
- President Saliman
- VP Retzko
- VP Baccary
- Faculty Council Chair Norcross
- Treasurer & CIO Sharma



TABLE 4

- Regent Spiegel
- Regent Gallegos
- SVP Radovich Piper
- VP Simons
- VP Salazar
- VP O'Herron
- Staff Council Co-Chair Hurt



TABLE 2

- Vice Chair Montera
- Regent James
- SVP Dinegar
- VP Howard
- VP Lightner
- ICSF Chair Dawson
- AVP Vartanova