#### University of Colorado Capital Construction Project Status SUMMARY - MARCH 2023 (Accounting Close Dates As Per Campus) Legend On-Track **Project Phase** (See last page for Risks document key.) High Risk - Adjustments Needed Approved -**Project Completed** Start-Up Design Phase In Bidding Construction Phase In Close-out Awaiting \$ or Withdrawn **Additional Regent Authorization** Campus Page **Project** 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. Project Status 2021 2022 2022 2022 2022 2023 2023 2023 Engineering Center North Wing and North Construction/ 2 Active Construction Schedule Impact Tower Renovation Schedule Aligned Colorado Shared Instrumentation in Active Construction Increased Budget Construction Nanofabrication and Characterization Jennie Smoly Caruthers Biotechnology Lab Active Design Construction Boulder 5 Capital Renewal (Hellems) Active Programming Design Design/Phase 3 Funding Pending Fleming Phase II Active Design Aligning Schedule Design/Aligned Capital Renewal (Guggenheim) State List Awaiting State Funding Awaiting State Funding Capital Renewal (Macky) State List 7 AMC - Anschutz Health Sciences Building Active Construction Close-out AMC - Anschutz Health Sciences Building 8 Active Close-out Construction Basement Shell Space Build-Out AMC - Research Tower 2 Basement Shell 9 Close-out Active Construction Space Build-Out AMC - Campus Safety and Emergency Reviewing Cost Construction/ Construction 10 Active Construction Preparedness Facility Escalation **Budget Aligned** Design/ Adjust Budget & 11 Denver - Engineering Building Active **Budget Aligned** AMC - Fitzsimons Building Central Services Reviewing Cost 12 On Hold Active Supply Chain Renovation Escalation AMC - Bundled Energy Projects 13 Active Schedule at Risk Design Denver - CU Denver Building Capital State List Awaiting State Funding Cybersecurity & Space Ecosystems 14 Construction Close-Out Active Expansion Design/ 15 **Engineering Building Addition** Active Design Over Budget Construction **Budget Aligned** Awaiting State Engineering Building Renovation Active Awaiting Design Start Funding

### CU Boulder - Engineering Center North Wing and North Tower Renovation Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 2022 2022 2022 2022 2023 2021 2023 2023 **Project Phase** Construction **Budget Alignment Budget Aligned** Risk Assessment Risk Aligned Schedule Impact Schedule Aligned Schedule On Schedule **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction Percent **Expenditures** University **Dollars Fiscal Year Total Funds State Funds Total Budget** Maximum Agreement Contracted Funds Contracted to Date (\$) Spent **Price** Tvpe Design/Bid/ FY 2019-20 \$32,000,000 \$0 \$32,000,000 \$29,168,978 91.2% \$30,188,303 94.3% N/A Build **University Fund Sources: Finance Committee (January 2020) Current Campus Fund Sources** Debt Debt Debt **Campus** State **Campus** State Gifts/Grants (funds Debt Gifts/Grants Repayment Repayment **Funds Funds Funds Funds** (Realized) borrowed Source Source to date) Campus Campus \$26,998,012 \$0 \$5,000,000 \$0 N/A \$0 \$30,484,965 \$0 Cash Cash

**Comments:** Occupancy received in September 2022. The original project schedule delayed three months due to mechanical subcontractor going out of business. Substantial completion received at the end of calendar year 2022. Project is in closeout and expected to close in summer 2023.

#### CU Boulder - College of Engineering and Applied Science (COSINC) Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 2022 2022 2022 2022 2021 2023 2023 2023 **Project Phase** Construction Budget **Budget** Aligning **Budget Alignment** Aligned Aligned Budget Risk Risk Assessing Risk Assessment Aligned Risk Aligned Schedule Schedule Aligning Schedule On Schedule Aligned **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction Percent University **Dollars Expenditures Fiscal Year Total Funds State Funds Total Budget** Maximum Agreement Contracted Funds Contracted to Date (\$) Spent **Price** Type FY 2020-21 \$0 \$8,500,000 \$8,500,000 \$8.059.815 94.8% \$8.246.191 97.0% N/A CMGC **University Fund Sources: Finance Committee (April 2022) Current Campus Fund Sources** Debt Debt Debt **Campus** State Campus State Gifts/Grants (funds Gifts/Grants Debt Repayment Repayment **Funds Funds Funds Funds** (Realized) borrowed Source Source to date)

**Comments:** The revised project cost is \$8.5 million due to escalation and supply chain challenges and was approved by Board of Regents in April 2022. Schedule was previously extended from fall 2022 to spring 2023 to accommodate mechanical equipment delays caused by supply chain challenges. Temporary Certificate of Occupancy issued in March, substantial completion is anticipated in late spring 2023.

\$6,346,191

\$0

\$1.900.000

N/A

N/A

\$6,600,000

\$0

\$1,900,000

\$0

N/A

# CU Boulder - JSCBB Student Lounge & Microscopy Lab Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 2022 2022 2022 2021 2022 2023 2023 2023 **Project Phase** Design Construction **Budget Alignment** Contracted Risk Assessment Risk Aligned On Schedule Schedule **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction Percent University **Dollars Expenditures Fiscal Year Total Funds State Funds Total Budget** Maximum Agreement Contracted Funds Contracted to Date (\$) Spent **Price** Type \$45.296.038 \$15.000.000 \$30,296,038 FY 2020-21 \$43,304,675 100.0% \$41.614.980 91.9% N/A Design/Build University Fund Sources: Finance Committee (May 2021) **Current Campus Fund Sources** Debt Debt Debt **Campus** State Campus State Gifts/Grants (funds Gifts/Grants Debt Repayment Repayment **Funds Funds Funds Funds** (Realized) borrowed Source Source to date) \$30,296,038 \$15,000,000 \$0 \$0 N/A \$26,614,980 \$15.000.000 N/A N/A N/A

**Comments:** Remaining project funding is \$2,126,285 and is leftover from the original \$43,169,753 Academic Wing project. Final portion of the project will finish out previously shelled space. The \$2.1 million project scope is under contract, and the design phase was completed at the end of December 2022. Construction started February 2023 and is expected to complete in early fall 2023. The mechanical system is a long lead item that is driving the schedule.

CU Bould	er - Hellen	ns							
Capital Co	nstruction P	roject Status	DETAIL - Acco	ounting throu	gh March 31, 2	2023			
		4th Qtr. 2021	1st Qtr. 2022	2nd Qtr. 2022	3rd Qtr. 2022	4th Qtr. 2022	1st Qtr. 2023	2nd Qtr. 2023	3rd Qtr. 2023
Project Phase		Design							
Budget Alignment		Ph 1 and Ph 2 Funding Approved Ph 3 Funding				ng Pending			
Risk Assessment		Risk Aligned							
Schedule		On Schedule							
	Board of Regent	Budget Approva	al .			Quarterly Bu	dget Status		
Fiscal Year	Total Funds	State Funds	University Funds	Dollars Contracted	Percent Contracted	Expenditures to Date (\$)	Percent of Total Budget Spent	Guaranteed Maximum Price	Construction Agreement Type
FY 2019-20	\$105,157,131	\$42,062,852	\$63,094,279	\$15,383,382	24.4%	\$3,862,361	3.7%	N/A	CMGC
Uni	versity Fund So	rces: Finance (	Committee (April 2	022)		Current	t Campus Fund S	Sources	
Campus Funds	State Funds	Gifts/Grants	Debt	Debt Repayment Source	Campus Funds	State Funds	Gifts/Grants (Realized)	Debt (funds borrowed to date)	Debt Repayment Source
\$63,094,279	\$42,062,852	\$0	\$0	N/A	\$1,300,000	\$24,950,838	N/A	N/A	N/A

Comments: Phase 1 and 2 state funding amount of \$24.9 million has been approved. \$1.3 million of campus funding has been provided for internal labor which is not an eligible expense for state funds. Non-internal labor expenditures are charged to state funds. The design development is complete, currently working on construction documents through summer 2023. Based on current project schedule and anticipated future funding from the state, design completion is anticipated summer 2023, with construction completion late fall 2025. Additional future funding includes Phase 3 of state funding in 2023 plus associated campus funds for a project total of \$105,157,131. This is an increase over FY 2021-22 project total of \$89.5 million and is due to cost escalation and supply chain issues in the local construction market. Final BOR approval of the revised project cost was received in June 2022.

#### CU Boulder - Fleming Ph II Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 2021 2022 2022 2022 2022 2023 2023 2023 **Project Phase** Design Budget Aligning Budget **Budget Alignment** Aligned **Budget** Aligned Risk Aligning Risk Assessment Risk Aligned Risk Aligned On Aligning Schedule Aligned **Schedule** Schedule Schedule **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction Percent **Expenditures** University **Dollars Fiscal Year Total Funds State Funds Total Budget** Maximum Agreement Contracted Funds Contracted to Date (\$) Spent **Price** Tvpe Design/Bid/ FY 2021-22 \$13,326,956 \$0 84.4% \$13,326,956 \$11,253,300 \$6.561.047 49.2% N/A Build **University Fund Sources: Finance Committee (August 2022) Current Campus Fund Sources** Debt Debt Debt **Campus** State Campus State Gifts/Grants (funds Gifts/Grants Debt Repayment Repayment **Funds Funds Funds Funds** (Realized) borrowed Source Source to date) \$8,662,521 \$0 \$4,664,435 \$0 N/A \$6,561,047 N/A \$3,423,086 N/A N/A

**Comments:** Due to cost escalation and supply chain challenges in the construction market, recently received bids exceeded the budget for the project. Received BOR approval for increased spending authority in August 2022, and received spending authority approval from the CDC in November 2022. Construction is underway with completion expected in late fall 2023.

#### CU Anschutz - Anschutz Health Sciences Building Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 2022 2022 2022 2022 2023 2021 2023 2023 **Project Phase Project Closeout** Construction **Budget Alignment Budget Aligned** Risk Assessment Risk Aligned Supply Chain **Project Closeout** Schedule Delays **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction Percent **Expenditures** University **Dollars Fiscal Year Total Funds State Funds Total Budget** Maximum Agreement Contracted Funds to Date (\$) Contracted Spent Price Type FY 2017-18 \$242.041.741 \$54.053.133 \$187,988,608 \$240,434,852 99.3% \$239.238.612 98.8% \$188.645.441 CMGC University Fund Sources: Capital Construction Sub-Committee (May 2017) **Current Campus Fund Sources** Debt Debt Campus Debt **Campus** State State Gifts/Grants (funds Gifts/Grants Debt Repayment Funds Repayment **Funds Funds** Funds (Realized) borrowed Source Source (Reserves) to date) Indirect cost Indirect cost \$32,270,515 \$54,053,133 \$37,000,000 \$118.718.093 \$32,270,515 \$54.053.133 \$20.000.000 \$135.718.093 recovery recovery

Comments: Funding from the state-issued certificates of participation received in March 2021 (\$21,859,241). Supply chain delays near end of project delayed turnover until December 27, 2021.

# CU Anschutz - Anschutz Health Sciences Building Basement Shell Space Build-Out Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 2021 2022 2022 2022 2022 2023 2023 2023 **Project Phase** Closeout Construction **Budget Alignment Budget Aligned** Risk Assessment Risk Aligned On Schedule Schedule **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction Percent **Expenditures** University **Dollars Fiscal Year Total Funds State Funds Total Budget** Maximum Agreement Contracted to Date (\$) Funds Contracted Spent Price Type FY 2019-20 \$27,906,228 \$0 \$27,906,228 \$24,309,011 87.1% \$24,182,429 86.7% \$18.586.568 CMGC University Fund Sources: Finance Committee (May 2019) **Current Campus Fund Sources** Debt Campus Debt Debt **Campus** Gifts/Grants (funds Initiatives Gifts/Grants Debt Repayment Funds Initiatives Repayment **Funds** (Realized) borrowed Source Source (Reserves) to date) Indirect cost Indirect cost \$0 \$0 \$0 \$27.906.228 \$0 N/A N/A \$24,182,429 recovery recovery

Comments: Construction was completed in January 2022 following base AHSB project.

# CU Anschutz - Research Tower 2 - Basement Shell Space Build-Out Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 2021 2022 2022 2022 2022 2023 2023 2023 **Project Phase** Closeout Construction **Budget Alignment Budget Aligned** Risk Assessment Risk Aligned On Schedule Schedule **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction Percent University **Dollars Expenditures State Funds Fiscal Year Total Funds Total Budget** Maximum Agreement Contracted to Date (\$) Funds Contracted Spent Price Type FY 2019-20 \$11,942,915 \$0 \$11,942,915 \$10,292,343 86.2% 84.9% \$10,134,797 \$6.970.895 CMGC University Fund Sources: Finance Committee (May 2019) **Current Campus Fund Sources** Debt Campus Debt Debt Gifts/Grants **Campus** (funds Initiatives Gifts/Grants Debt Repayment Funds Initiatives Repayment **Funds** (Realized) borrowed Source Source (Reserves) to date) Indirect cost Indirect cost \$827,400 \$0 \$0 \$11.115.515 \$798,677 N/A N/A \$9,336,119 recovery recovery Comments:

# CU Anschutz - Campus Safety and Emergency Preparedness Facility Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 2021 2022 2022 2022 2022 2023 2023 2023 **Project Phase** Construction **Reviewing Cost Budget Alignment Budget Aligned Budget Aligned** Escalation Risk Assessment Risk Aligned On Schedule Schedule **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction Percent **Expenditures** University **Dollars Fiscal Year Total Funds State Funds Total Budget** Maximum Agreement Contracted to Date (\$) Funds Contracted Spent Price Type FY 2020-21 \$15.994.688 \$0 \$15,994,688 \$15.411.842 96.4% \$14.993.362 93.7% \$13.293.719 DB Lump Sum University Fund Sources: Finance Committee (May 2021) **Current Campus Fund Sources** Debt Debt Campus Debt Campus Gifts/Grants (funds **Initiatives** Gifts/Grants Debt Repayment Funds Initiatives Repayment **Funds** (Realized) borrowed Source Source (Reserves) to date) \$15,994,688 \$0 \$0 \$0 N/A \$15,994,688 N/A N/A \$0 N/A

**Comments:** All approvals received. Broke ground September 2021. Building structure topped out May 2022. Completed review of escalation claims from contractor related to mitigating in-ground asbestos and the cost of steel. Project budget increased by \$600k. Occupancy of Building April 2023.

# CU Denver - Engineering Building Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 2021 2022 2022 2022 2022 2023 2023 2023 Design **Project Phase** On Hold Adjust Budget **Budget Alignment Budget Aligned** On Hold & Scope Risk Assessment Risk Aligned On Hold On Schedule On Hold Schedule **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction Percent University **Expenditures Dollars Fiscal Year Total Funds State Funds Total Budget** Maximum Agreement Contracted Funds Contracted to Date (\$) Spent **Price** Type FY 2021-22 \$93,500,000 \$0 \$93,500,000 14.7% \$13,730,895 \$2.911.288 3.1% TBD CMGC **University Fund Sources: Finance Committee (August 2022) Current Campus Fund Sources** Debt Debt Debt Campus Campus Gifts/Grants (funds Initiatives Gifts/Grants Debt Repayment Initiatives Repayment (Realized) **Funds** Funds borrowed Source Source to date)

**Comments:** Project under six-month pause to evaluate other mechanisms for bringing the building to market. Project over budget due to market conditions and negative impacts of financial markets on the sources of funding.

\$3,140,000

\$17,500,000

\$0

\$0

Indirect cost

recovery

\$47.600.000

\$8,000,000

\$37,900,000

\$0

# CU Anschutz - Fitzsimmons Building Central Services Renovation Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 2021 2022 2022 2022 2022 2023 2023 2023 **Project Phase** Design **Reviewing Cost Budget Alignment Budget Aligned** Escalation Risk Assessment Risk Aligned On Schedule Schedule Supply Chain **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction University Percent **Expenditures Dollars Fiscal Year Total Funds State Funds Total Budget** Maximum Agreement Contracted to Date (\$) Funds Contracted Spent Price Type FY 2021-22 \$9,979,162 \$0 \$9,979,162 77.0% \$7.686.695 \$1.486.829 14.9% \$1.718.781 CMGC University Fund Sources: Finance Committee (May 2020) **Current Campus Fund Sources** Debt Campus Debt Debt Campus Gifts/Grants (funds **Initiatives** Gifts/Grants Debt Repayment Funds Initiatives Repayment **Funds** (Realized) borrowed Source Source (Reserves) to date) \$9,979,162 \$0 \$0 \$0 N/A \$8,050,000 N/A N/A N/A N/A

**Comments:** Project team worked through value engineering during second quarter to realign project budget. Current supply chain issues causing very long lead times for various materials. Early package for mechanical released but still 40+ week lead times.

# CU Anschutz - Bundled Energy Projects Capital Construction Project Status DETAIL - Accounting through March 31, 2023 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 2021 2022 2022 2022 2022 2023 2023 2023 **Project Phase** Design **Budget Alignment Reviewing Costs** Risk Assessment Risk Aligned On Schedule Schedule At Risk **Board of Regent Budget Approval Quarterly Budget Status** Percent of Guaranteed Construction Percent **Expenditures** University **Dollars Fiscal Year Total Funds State Funds Total Budget** Maximum Agreement Contracted Funds Contracted to Date (\$) Spent **Price** Type FY 2021-22 \$9,929,775 \$0 \$9,929,775 \$1.601.507 16.1% \$252.418 2.5% TBD CMGC **University Fund Sources: Finance Committee (October 2021) Current Campus Fund Sources** Debt Debt Campus Debt Campus Gifts/Grants (funds Initiatives Gifts/Grants Debt Repayment Funds Initiatives Repayment **Funds** (Realized) borrowed Source Source (Reserves) to date) \$9,929,775 \$0 \$0 \$0 N/A \$1,601,507 N/A N/A N/A N/A

**Comments:** Project team working through value engineering to bring within budget. Project scope may be decreased to maintain project budget. Project schedule at risk as a result of time to realign budget. Should receive new pricing based on new scope in early Summer 2023.

## **UCCS - Cybersecurity & Space Ecosystems Expansion** Capital Construction Project Status DETAIL - Accounting through March 31, 2023 2nd Qtr. 4th Qtr. 1st Qtr. 3rd Qtr. 4th Qtr. 1st Qtr. 2nd Qtr. 3rd Qtr. 2022 2022 2021 2022 2022 2023 2023 2023 **Project Phase** Close-out Construction Budget **Budget Alignment** Aligned Risk **Risk Assessment** Aligned On Schedule Schedule **Board of Regent Budget Approval Quarterly Budget Status** Construction Percent of **Dollars** Percent **Expenditures** University Guaranteed **Total Budget Fiscal Year Total Funds** State Funds Agreement **Funds** Contracted Contracted to Date (\$) **Maximum Price** Spent Type Design/Bid/ \$0 99.1% FY 2020-21 \$5,500,000 \$5,500,000 \$5,448,462 \$5,448,376 99.1% N/A Build University Fund Sources: Finance Committee (May 2020) **Current Campus Fund Sources** Debt Debt Debt Campus **Campus** Gifts/Grants (funds Initiatives Gifts/Grants Debt Repayment Initiatives Repayment **Funds** (Realized)\* borrowed **Funds** Source Source to date) \$0 \$2,750,000 \$2,750,000 \$0 N/A \$0 \$0 \$5,500,000 N/A N/A

Comments: Ribbon cutting held May 5, 2022. Vestibule heating and RTU are final close-out items.

\*Gifts from the Lane, Anschutz, & El Pomar Foundations with matching grant funds from the Economic Development Administration.

		4th Qtr. 2021	1st Qtr. 2022	2nd Qtr. 2022	3rd Qtr. 2022	4th Qtr. 2022	1st Qtr. 2023	2nd Qtr. 2023	3rd Qtr. 2023
Project Phase		Design			Construction				
Budget Alignment		Evaluating Additional Costs		Over Budget		Budget Aligned			
Risk Assessment		Assessing Construction Inflation		At Risk	At Risk	Risk Aligned			
Schedule		Schedule Extended			On Schedule				
	Board of Regent	Budget Approva	ı			Quarterly Bi	udget Status		
Fiscal Year	Total Funds	State Funds	University Funds	Dollars Contracted	Percent Contracted	Expenditures to Date (\$)	Percent of Total Budget Spent	Guaranteed Maximum Price	Construction Agreement Type
FY 2020-21	\$23,765,427	\$0	\$23,765,427	\$21,314,082	89.7%	\$4,429,592	18.6%	\$19,114,289	CMGC
		<b>-</b> :		2000)					
University Fund Sources: Finance Committee (August 202				2022)	Current Campus Fund Sources				
Campus Funds	Initiatives	Gifts/Grants	Debt	Debt Repayment Source	Campus Funds	Initiatives	Gifts/Grants (Realized)	Debt (funds borrowed to date)	Debt Repaymer Source
\$5,440,000	\$8,000,000	\$10,325,427	\$0	N/A	\$0	\$15,280,000	\$0	N/A	N/A

# **University of Colorado Capital Construction Project Status KEY**

The **Construction Manager/General Contractor (CM/GC)** approach allows an entity to hire a contractor during the design phase of a project to provide feedback, assist with cost estimating, and set the project schedule. It is standard in the CM/GC approach to engage a contractor on a project through a small, initial contract for design services, followed by one or more contract amendments for construction costs. The primary benefits of the CM/GC approach are that it optimizes the schedule and reduces some risk because of the early involvement of the contractor and various subcontractors.

**Guaranteed Maximum Price (GMP)** is the maximum cost agreed to with the general contractor for certain contract delivery methods and is often referred to as the construction "hard cost." Additional "soft costs" (architectural services, consultant services, testing, etc.) for a project are added to the "hard cost" for a total project cost. Hence the GMP is usually less than "Dollars Contracted" and or "Expenditures to Date," both of which include soft costs.