

FOUR CAMPUSES UNITED
ALL FOUR: COLORADO

FY 2018-19 Budget Proposals
April 6, 2018



University of Colorado

Boulder | Colorado Springs | Denver | Anschutz Medical Campus

Decision Points for FY 2018-19:

Tuition

Fees

Compensation and benefits



University of Colorado

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Statewide Budget Landscape

State Funding:

- Statewide \$59.1 million operating increase in FY 2018-19 (8.5% increase)
- Of this amount, CU to receive \$18.9 million (9.7% increase) based on funding model

Tuition and Fees:

- Appropriate tuition revenues & tuition caps (footnotes)
- Mandatory Fees informational only

Financial Aid:

- Estimated \$4.8 million financial aid increase to CU in FY 2018-19 (based on CCHE formula finalized in April-June)



Tuition



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Resident Undergrad Base Tuition FY 2018-19

Institution	Last Year	Current Year			Proposed		
	FY 2016-17 Tuition (30 credit hrs.)	FY 2017-18 Tuition (30 credit hrs.)	\$ Increase	% Increase	FY 2018-19 Tuition (30 credit hrs.)	\$ Increase	% Increase
Fort Lewis College	\$6,360	\$6,720	\$360	5.66%	\$7,056	\$336	5.00%
University of Colorado Boulder*	\$9,768	\$10,248	\$480	4.91%	\$10,730	\$482	4.70%
Adams State University	\$5,736	\$5,736	\$0	0.00%	\$5,908	\$172	3.00%
Colorado Community College System	\$4,107	\$4,337	\$230	5.60%	\$4,467	\$130	3.00%
Colorado Mesa University	\$7,572	\$8,100	\$528	6.97%	\$8,343	\$243	3.00%
Colorado School of Mines	\$15,690	\$16,170	\$480	3.06%	\$16,655	\$485	3.00%
Colorado State University	\$8,716	\$9,152	\$436	5.00%	\$9,427	\$275	3.00%
Colorado State University Pueblo	\$7,269	\$7,705	\$436	6.00%	\$7,936	\$231	3.00%
Metropolitan State University of Denver	\$5,693	\$6,062	\$369	6.48%	\$6,244	\$182	3.00%
University of Northern Colorado	\$6,906	\$7,374	\$468	6.78%	\$7,595	\$221	3.00%
Western State Colorado University	\$6,312	\$6,624	\$312	4.94%	\$6,823	\$199	3.00%
University of Colorado Colorado Springs	\$8,280	\$8,610	\$330	3.99%	\$8,850	\$240	2.79%
University of Colorado Denver	\$9,420	\$9,720	\$300	3.18%	\$9,900	\$180	1.85%

Long Bill
Footnote
Caps

* 4 Year Guarantee for incoming FY 2018-19 Freshman & Transfer cohort only.
0.0% Tuition and Mandatory Fee increase for continuing cohorts.



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FOUR CAMPUSES UNITED

Resident Undergrad Tuition and Fee Increases FY 2018-19

Institution	Last Year	Current Year			Proposed		
	FY 2016-17 Tuition & Fees (30 credit hrs.)	FY 2017-18 Tuition & Fees (30 credit hrs.)	\$ Increase	% Increase	FY 2018-19 Tuition & Fees (30 credit hrs.)	\$ Increase	% Increase
University of Northern Colorado	\$8,888	\$9,545	\$657	7.39%			
Colorado Mesa University	\$8,395	\$8,972	\$577	6.87%			
Western State Colorado University	\$9,194	\$9,802	\$608	6.61%			
Fort Lewis College	\$8,105	\$8,608	\$503	6.21%			
Metropolitan State University of Denver	\$6,930	\$7,353	\$423	6.10%			
Colorado State University Pueblo	\$9,519	\$10,090	\$571	6.00%			
Colorado Community College System (MCC)	\$4,291	\$4,523	\$232	5.41%			
Colorado State University	\$11,052	\$11,632	\$580	5.25%			
Colorado Community College System (CCD)	\$5,131	\$5,392	\$261	5.09%			
University of Colorado Denver	\$10,741	\$11,258	\$517	4.81%	\$11,395	\$137	1.22%
University of Colorado Boulder*	\$11,531	\$12,086	\$555	4.81%	\$12,534	\$448	3.71%
University of Colorado Colorado Springs	\$9,863	\$10,201	\$338	3.43%	\$10,463	\$262	2.57%
Adams State University	\$9,153	\$9,440	\$287	3.14%			
Colorado School of Mines	\$17,842	\$18,386	\$544	3.05%			

* 4 Year Guarantee for incoming FY 2018-19 Freshman & Transfer cohort only.
0.0% Tuition and Mandatory Fee increase for continuing cohorts.

Compensation



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Compensation and Benefits

Recommendation:

- Scenario A : Denver, UCCS, Boulder, Anschutz and System Administration 3.0%
- Cabinet member salary increases for merit, market, and equity adjustments combined shall not exceed 3.0% unless the board is notified prior to implementation (unless required by contract).

		Classified Salaries	Classified Benefits	Non Classified Salaries	Non Classified Benefits	Total
UCCS	Mandatory	\$360,622	\$187,645	\$289,678	\$575,424	\$1,413,369
	Scenario A	\$366,181	\$187,496	\$2,361,772	\$946,829	\$3,862,278
Denver	Mandatory	\$300,177	\$118,744	\$0	\$642,624	\$1,061,545
	Scenario A	\$300,177	\$118,744	\$3,183,150	\$1,217,447	\$4,819,518
Boulder	Mandatory	\$1,806,289	-\$1,103	\$0	\$0	\$1,805,186
	Scenario A	\$1,806,289	-\$1,103	\$9,756,861	\$798,861	\$12,360,908
Anschutz	Mandatory	\$503,151	\$216,747	\$0	\$739,338	\$1,459,235
	Scenario A	\$503,151	\$314,358	\$3,660,418	\$1,449,457	\$5,927,383
System	Mandatory	\$15,396	\$5,235	\$0	\$0	\$20,631
	Scenario A	\$15,396	\$5,235	\$895,057	\$304,319	\$1,220,007
Total	Mandatory	\$2,985,635	\$527,267	\$289,678	\$1,957,386	\$5,759,966
	Scenario A	\$2,991,194	\$624,729	\$19,857,258	\$4,716,913	\$28,190,094



Colorado Springs Campus



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FY 2018-19 Recap of UCCS Budget Recommendations

- Continued investments in approved academic programs in years 2 and 3 of their respective proformas and academic affairs-instructional support
- Begin to build debt service budget for the Hybl Sports Medicine and Performance Center
- Fund commitment to Air Force ROTC program
- Continued investment in Karsh Hagan for student recruitment
- Provide support for UCCS Lead to enhance student leadership opportunities and experiences



UCCS Expenditures Overview, Scenario A

- Last installment to base fund operations for the Ent Center for the Arts
- 3.0 percent increase in salary pools for all employees and increases in benefits including retirement, health, life, and dental
- Continued investments in campus funded financial aid, capital renewal fund, additional staff to meet student needs based on growth in population



UCCS Expenditures, FY 2018-19

Expenses	FY 2017-18 Original Budget	FY 2018-19		
		Mandatory	Scenario A	
Operating Expense	Total	\$ Change	\$ Change	% Change
Compensation				
Salary Faculty and Graduate Students	\$43,612,001	\$174,906	\$1,479,536	3.4%
Salary Exempt	\$25,663,750	\$114,772	\$882,236	3.4%
Salary Classified and Hourly	\$10,082,647	\$360,622	\$366,181	3.6%
Benefits - Faculty and Exempt	\$21,160,652	\$575,424	\$946,829	4.5%
Benefits - Classified & Staff Tuition Waiver	\$3,876,177	\$187,645	\$187,496	4.8%
Mandatory Transfers/Other	\$2,655,172	\$23,428	\$204,892	7.7%
Institutional Financial Aid	\$10,132,561	\$102,662	\$228,957	2.3%
General Operating	\$23,181,093	\$0	-\$230,278	-1.0%
Controlled Maintenance	\$1,114,442	\$0	\$100,000	9.0%
Library Expense	\$1,793,512	\$0	\$35,542	2.0%
Utilities	\$2,951,643	\$0	\$0	0.0%
ICCA	\$5,472,574	\$450,829	\$450,829	8.2%
Insurance	\$942,589	\$0	\$36,297	3.9%
Operating Expense Total	\$152,638,813	\$1,990,288	\$4,688,517	3.1%



UCCS Expenditures, FY 2018-19 (cont.)

Expenses	FY 2017-18 Original Budget	FY 2018-19		
		Mandatory	Scenario A	
Campus Initiatives				
(1) Financial Aid Year 3 Chancellor's Scholarship		\$1,050,484	\$1,050,484	
(2) Campus Mandatory Funding Items		\$0	\$683,696	
(3) Approved New Academic Programs		\$0	\$632,773	
(4) Non-Academic Unit Initiatives		\$0	\$477,355	
Campus Initiatives Total		\$1,050,484	\$2,844,308	
Total Estimated Budget	\$152,638,813	\$3,040,772	\$7,532,825	4.9%



UCCS Tuition, FY 2018-19

Projected Tuition Revenue Sources	FY 2017-18 Original Budget (Current Rate)	FY 2018-19 Proposed Rate		Comments
		Mandatory Costs	Scenario A	
Resident Undergraduate Tuition Rate	\$8,610	\$8,700	\$8,850	<i>Fresh/Soph = 2.8% Junior/Senior LAS/SPA/EDUC = 2.9% BUS/EAS=2.8% BETH EL = 0.0%</i>
Dollar Change		\$90	\$240	
Percent Change		1.0%	2.8%	
Current Non-Resident Undergrad Tuition Rate	\$22,590	\$23,250	\$23,280	<i>Fresh/Soph = 3.1% Junior/Senior LAS/SPA/EDUC = 3.1% BUS/EAS=3.0% BETH EL = 3.0%</i>
Dollar Change		\$660	\$690	
Percent Change		2.9%	3.1%	
Current Resident Graduate Tuition Rate	\$15,150	15,480	15,600	<i>ALL AT 3.0% Assumes 30 credit hours</i>
Dollar Change		\$330	\$450	
Percent Change		2.2%	3.0%	
Current Non-Resident Graduate Tuition Rate	\$32,790	\$33,750	\$33,780	<i>ALL AT 3.0% Assumes 30 credit hours</i>
Dollar Change		\$960	\$990	
Percent Change		2.9%	3.0%	

UCCS Revenues, FY 2018-19

Projected General Fund Revenue Increases	Original Budget	Mandatory	Scenario A
	FY 2017-18	FY 2018-19	
Tuition			
Resident Undergraduate	\$77,941,485	(\$1,303,798)	\$1,593,335
Non-Resident Undergraduate	\$23,313,954	\$1,054,280	\$1,717,927
Resident Graduate	\$12,397,211	\$1,453,159	\$761,748
Non-Resident Graduate	\$4,074,814	(\$560,155)	\$833,697
Fees	\$6,117,962	\$0	\$116,241
State Revenue	\$25,108,300	\$2,579,736	\$2,579,736
Indirect Cost Reimbursement	\$1,134,602	\$0	\$0
Other Revenue	\$2,550,484	(\$182,450)	(\$69,859)
Total Projected Revenue Increase (Decrease)	\$152,638,812	\$3,040,772	\$7,532,825
Fiscal Year Revenue Over/(Under) Expenditure		\$0	\$0



UCCS FY 2018-19 Student Fee Proposals

Fee Name	Charge Frequency	FY 2018 Current Rate	FY 2019 Proposed Rate	Dollar Change	Percent Change
Course Specific Fees					
ANTH 2220 Experimental Anthropology	Head count	\$120.00	\$50.00	(\$70.00)	-41.0%
ANTH 3170/3190 Field Practicum	Head count	\$20.00	\$100.00	\$80.00	20.0%
ANTH 3500 Ethnographic Methods	Head count	\$75.00	\$30.00	(\$45.00)	-40.0%
ANTH 4210 Advanced Laboratory Methods	Head count		\$30.00	\$30.00	100.0%
Professional Golf Management Program Total¹					
		\$4,280.00	\$3,965.00	(\$315.00)	-7.4%
PGMT 1003	per Semester	n/a	\$835.00	\$835.00	new
PGMT 1203	per Semester	n/a	\$440.00	\$440.00	new
PGMT 1303	per Semester	n/a	\$500.00	\$500.00	new
PGMT 2203	per Semester	n/a	\$660.00	\$660.00	new
PGMT 2303	per Semester	n/a	\$500.00	\$500.00	new
PGMT 3203	per Semester	n/a	\$880.00	\$880.00	new
PGMT 3303	per Semester	n/a	\$150.00	\$150.00	new
Notes:					
1) PGMT Course fees are dictated by the PGA Curriculum. The following PGMT course fees will begin the Fall 2018 semester. Each fee begins as the succession of classes continue and will progress as the student progresses through the PGA Curriculum.					



UCCS FY 2018-19 Student Fee Proposals

Fee Name	Charge Frequency	FY 2018 Current Rate	FY 2019 Proposed Rate	Dollar Change	Percent Change
<i>Instructional Program Fees</i>					
HSCI Program Fee	Credit Hour	\$2.00	\$5.00	\$3.00	40.0%
MSAT Program Fee	Credit Hour	n/a	\$15.00	\$15.00	new
SPED/CURR/IECE/TED/IELM Fee	Credit Hour	\$10.00	\$20.00	\$10.00	50.0%
EAS Program Fee					
MAE and ECE courses ¹	Credit Hour	\$15.00	\$30.00	\$15.00	50.0%
<i>Student Activity Fees</i>					
Media Fee	Credit Hour	n/a	\$0.53	\$0.53	new
Athletics Fee	Credit Hour	\$9.00	\$9.20	\$0.20	2.2%
<i>Housing and Dining Fees</i>					
First Year Villages (includes meals and parking)	per Term				
Average		\$5,823.00	\$5,991.00	\$168.00	2.9%
Example: VAV Triple Occupancy		\$4,800.00	\$4,900.00	\$100.00	1.0%
Alpine Apartments (includes parking, no meals)	per Term				
Average		\$5,392.00	\$5,554.00	\$162.00	3.0%
Example: 4 bedroom		\$4,425.00	\$4,558.00	\$133.00	1.0%
Notes:					
1) The EAS program fee includes MAE, ECE and CS courses. This proposal calls for a restructure of the existing fee that will not include CS courses.					



UCCS FY 2018-19 Student Fee Proposals

Fee Name	Charge Frequency	FY 2018 Current Rate	FY 2019 Proposed Rate	Dollar Change	Percent Change
Instructional Program Fees					
College of Letters, Arts and Sciences					
Communication Program / COMM 3277 ¹	<i>per Semester</i>	\$30	\$30	\$0	0.0%
College of Business					
Business Program Fee ²	Credit Hour	\$5	\$5	\$0	0.0%
Student Activity Fees					
Green Action Fee ³	Head Count	\$5	\$5	\$0	0.0%
Transportation and Safety Fee ⁴	Head Count	\$94/\$94/\$47	\$94/\$94/\$47	\$0	0.0%

Notes:

- 1) The proposal requests that COMM 3277 be added to the list of classes that are being charged this existing fee.
- 2) The Business Program fee requests additional uses of the fee for support of the career advising office and Teaching Assistants
- 3) The request is to extend the sunset of the fee from Spring 2018 to Spring 2023.
- 4) The proposal requests a change in scope of the fee to include supporting alternate modes of transportation such as the City bus service.

Denver Campus



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Current Year Budget Update, Denver

- Campus enrollments are higher than originally budgeted, which results in additional revenues and expenses.
- In accordance with APS 4058 process CU Denver is seeking a mid-year budget rewrite to better reflect current anticipated revenues and expenses.
- CU Denver is seeking Regent approval of a revised FY 2017-18 Budget at this meeting (detailed in following slides).



Current Year Budget Update - Estimate, Denver

FY 2017-18 Revenue Budget	FY 2017-18 Projected Revenue	\$ Difference	% Difference
\$201,359,662	\$206,160,941	\$4,801,279	2.38%

RESOLVED that if General Fund revenue exceeds the initial FY 2017-18 budget by greater than 1.5 percent, the campuses shall seek approval from the president and the Board of Regents prior to spending the revenue consistent with the Budget and Net Position Internal Reporting Policy.

Comments: Additional revenue is due to increased enrollment.

Revised Denver Revenue - Estimate, FY 2017-18

Projected General Fund Revenue Increases	Original Budget	Change	Revised Budget
	FY 2017-18		
Tuition			
Resident Undergraduate	\$78,613,078	\$732,416	\$79,345,494
Non-Resident Undergraduate	\$30,159,139	\$4,302,170	\$34,461,309
Resident Graduate	\$23,162,925	(\$764,309)	\$22,398,616
Non-Resident Graduate	\$13,655,578	\$531,002	\$14,186,580
Fees	\$14,965,556	-	\$14,965,556
State Revenue	\$30,812,059	-	\$30,812,059
Indirect Cost Reimbursement	\$3,357,082	-	\$3,357,082
Other Revenue	\$6,634,245	-	\$6,634,245
Total Projected Revenue Increase	\$201,359,662	\$4,801,279	\$206,160,941



Revised Denver Expenditures - Estimate, FY 2017-18

Expenses	FY 2017-18 Original Budget	\$ Change	FY 2017-18 Revised Budget
Operating Expense			
Compensation			
Salary Faculty and Graduate Students	\$66,276,974	\$0	\$66,276,974
Salary Exempt	\$32,494,687	\$0	\$32,494,687
Salary Classified and Hourly	\$10,005,911	\$0	\$10,005,911
Benefits - Faculty and Exempt	\$30,251,521	\$0	\$30,251,521
Benefits - Classified & Staff Tuition Waiver	\$3,652,936	\$0	\$3,652,936
Mandatory Transfer/Other	\$6,789,384	\$0	\$6,789,384
Institutional Financial Aid	\$11,216,962	\$1,397,373	\$12,614,335
General Operating	\$28,834,740	\$2,153,905	\$30,988,645
Controlled (Deferred) Maintenance	\$370,182	\$1,250,000	\$1,620,182
Library Expense	\$3,612,973	\$0	\$3,612,973
Utilities	\$954,410	\$0	\$954,410
ICCA	\$6,046,153	\$0	\$6,046,153
Insurance	\$852,828	\$0	\$852,828
Operating Expense Total	\$201,359,662	\$4,801,278	\$206,160,941



FY 2017-18 Expected Use of Additional General Fund Revenues, Denver

Description	Amount
Enrollment Contingency	\$1,450,000
Institutional Financial Aid	\$1,397,373
Controlled (Deferred) Maintenance	\$1,250,000
Enrollment Growth Funding	\$703,905
Total	\$4,801,278



FY 2018-19 Recap of Denver Budget Recommendations

- Anticipates a \$3.1 million increase in state funding
- Strength in continuing undergraduate enrollment due to work on student success initiatives
- Growth in undergraduate enrollments and a decrease in graduate enrollments compared to FY 2017-18 projections
- Tuition increase limited to 1.85% for undergraduate resident students
- Anticipate a 3.0% base-building salary increases
- Funds increases in insurance premiums for risk management, custodial contracts, AHEC, and ICCA



Denver Tuition, FY 2018-19

Projected Tuition Revenue Sources	FY 2017-18 Original Budget (Current Rate)	FY 2018-19 Proposed Rate		Comments
		Mandatory Costs	Scenario A	
Current Resident Undergraduate Tuition Rate	\$9,720			Proposed UG Resident rate includes a 2.0% base increase.
Dollar Change		\$180	\$180	
Percent Change		1.85%	1.85%	
Proposed Resident Undergraduate Tuition Rate		\$9,900	\$9,900	
Current Non-Resident Undergrad Tuition Rate	\$29,910			Proposed UG Nonresident rate includes a 2.0% base increase.
Dollar Change		\$600	\$600	
Percent Change		2.01%	2.01%	
Proposed Non-Resident Undergraduate Tuition Rate		\$30,510	\$30,510	
Current Resident Graduate Tuition Rate	\$11,190			Proposed G Resident rate includes a 1.0% base increase
Dollar Change		\$120	\$120	
Percent Change		1.07%	1.07%	
Proposed Resident Graduate Tuition Rate		\$11,310	\$11,310	
Current Non-Resident Graduate Tuition Rate	\$37,290			Proposed G Nonresident rate includes a 1.0% base increase
Dollar Change		\$360	\$360	
Percent Change		0.97%	0.97%	
Proposed Non-Resident Graduate Tuition Rate		\$37,650	\$37,650	



Denver FY 2018-19 Student Fee Proposals

Fee Name	Charge Frequency ⁽¹⁾	FY 2018 Current Rate	FY 2019 Proposed Rate	Dollar Change	Percent Change
<i>Instructional Program Fees</i>					
Business School, Major Supplement Fee	Per Term	\$64.68	\$66.49	\$1.81	2.8%
Business School, Instructional Program Fee	Per Credit Hour	\$17.51	\$18.00	\$0.49	2.8%
College of Arts & Media, Major Supplement Fee	Per Term	\$137.21	\$137.21	\$0.00	0.0%
College of Arts & Media, Instructional Program Fee	Per Credit Hour	\$25.96	\$25.96	\$0.00	0.0%
College of Architecture and Planning, Instructional Program Fee	Per Credit Hour	\$26.99	\$35.00	\$8.01	29.7%
College of Liberal Arts & Sciences, Major Supplement Fee	Per Term	\$81.60	\$83.88	\$2.28	2.8%
College of Liberal Arts & Sciences, Instructional Program Fee	Per Credit Hour	\$11.15	\$11.63	\$0.48	4.3%
School of Public Affairs, Undergraduate Major Supplement Fee	Per Term	\$151.79	\$156.04	\$4.25	2.8%
School of Public Affairs, Graduate Major Supplement Fee	Per Term	\$132.60	\$136.31	\$3.71	2.8%
School of Public Affairs, Instructional Program Fee	Per Credit Hour	\$5.94	\$6.11	\$0.17	2.9%

(1) Annual, Per-term, Per Course, Per Credit hour Etc.

Denver FY 2018-19 Student Fee Proposals

Fee Name	Charge Frequency ⁽¹⁾	FY 2018 Current Rate	FY 2019 Proposed Rate	Dollar Change	Percent Change
<i>Student Activity Fees</i>					
Student Life Fee (2)	Per Term	n/a	\$210.00	\$210.00	new
Student Services Fee	Per Term (3)	\$186.45	\$0.00	-\$186.45	-100.0%
Student Activity Fee	Per Term	\$26.53	\$0.00	-\$26.53	-100.0%
Cultural Events Fee	Per Term	\$4.00	\$0.00	-\$4.00	-100.0%
Student Newspaper Fee	Per Term	\$4.00	\$0.00	-\$4.00	-100.0%
Student Spirit Fee- Club Sports	Per Term	\$8.90	\$0.00	-\$8.90	-100.0%
Student Spirit Fee- Lynx Mascot	Per Term	\$1.10	\$0.00	-\$1.10	-100.0%
<i>Auraria Campus Fees</i>					
Auraria Bond Fee	Per Term	\$65.73	\$67.83	\$2.10	3.2%
Auraria Energy Renewal Fee	Per Term	\$5.14	\$5.30	\$0.16	3.1%
Auraria RTD College Pass Program Fee (subject to referendum)	Per Term	\$105.00	\$102.00	-\$3.00	-2.9%
Auraria Student Facilities Fee	Per Term	\$5.18	\$5.35	\$0.17	3.3%

(1) Annual, Per-term, Per Course, Per Credit hour Etc.

(2) The new Student Life Fee is in lieu of the individual student activity fees identified for elimination here.

(3) The Student Services Fee is charged on a per credit hour basis but illustrated as Per Term here for consistency with the new Student Life Fee.

Denver Revenues, FY 2018-19

Projected General Fund Revenue Increases	Original Budget	Mandatory	Scenario A
	Proposed FY 2017-18 Revised Budget	FY 2018-19	
Tuition			
Resident Undergraduate	\$79,345,494	\$3,067,933	\$3,067,933
Non-Resident Undergraduate	\$34,461,309	(\$35,758)	(\$35,758)
Resident Graduate	\$22,595,580	\$357,096	\$357,096
Non-Resident Graduate	\$13,899,417	(\$243,389)	(\$243,389)
Fees	\$14,965,556	\$269,756	\$269,756
State Revenue	\$30,812,059	\$3,175,252	\$3,067,933
Indirect Cost Reimbursement	\$3,357,082	\$0	\$0
Other Revenue	\$6,634,245	\$170,811	\$170,811
Total Projected Revenue Increase (Decrease)	\$206,160,941	\$6,761,701	\$6,761,701
Fiscal Year Revenue Over/(Under) Expenditure		\$0	\$0



Denver Expenditures Overview, Scenario A

Reflecting fiscal prudence and a need to contain costs, CU Denver's expense budget proposal focuses on core needs:

Compensation

- 3.0% base-building increase

Mandatory Cost Increases

- Increases for ICCA primarily driven by merit pool and technology increases.
- Auraria Higher Education Center (AHEC) costs that include increases for compensation and controlled maintenance
- Insurance premiums
- Re-negotiation of custodial contracts, which are projected to increase because of voter approved increases to minimum wage



Denver Expenditures, FY 2018-19

Expenses	Proposed FY 2017-18 Revised Budget	FY 2018-19		
		Mandatory	Scenario A	
Operating Expense		\$ Change	\$ Change	% Change
Compensation				
Salary Faculty and Graduate Students	\$66,276,974	\$0	\$2,208,309	3.30%
Salary Exempt	\$32,494,687	\$0	\$974,841	3.00%
Salary Classified and Hourly	\$10,005,911	\$300,177	\$300,177	3.00%
Benefits - Faculty and Exempt	\$30,251,521	\$642,624	\$1,217,447	4.00%
Benefits - Classified & Staff Tuition Waiver	\$3,652,936	\$118,744	\$118,744	3.30%
Mandatory Transfers/Other	\$6,789,384	\$0	\$0	0.00%
Institutional Financial Aid	\$12,614,335	\$0	\$0	0.00%
General Operating*	\$30,988,645	\$0	\$1,062,292	3.43%
Controlled Maintenance	\$1,620,182	\$0	\$0	0.00%
Library Expense	\$3,612,973	\$0	\$0	0.00%
Utilities	\$954,410	\$0	\$0	0.00%
ICCA	\$6,046,153	\$0	\$394,796	6.50%
Insurance**	\$852,828	\$0	\$485,093	56.90%
Operating Expense Total	\$206,160,941	\$1,061,545	\$6,761,699	3.3%

*General Operating budget includes \$800,000 in initiative money for Institutional Financial Aid

**Note: Risk Management Insurance Fund allocations are increasing to ensure long-term stability for the fund. Campuses may allocate URM increases using different funding sources.



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FY 2018-19 Recap of Boulder Budget Recommendations

- 0% percent change in tuition and mandatory fees for continuing undergrad residents
- 4% tuition and mandatory fees cap for incoming freshmen and transfers in 2018-19 cohort
- Investing in Student Success
 - Increased support for academic units
 - Continued commitment to increase graduate student faculty stipend support
 - Financial Aid: New Impact Scholarship, Merit and Need Based
 - Program and Course Fee Buyout
- Investing in Employees
 - 3.0% merit pool
 - Compensation initiative
 - Front-line service workers
- Investing in Deferred Maintenance and Information Technology



Boulder Expenditures Overview, Scenario A

- School and College funding for enrollment growth
- Compensation investments including:
 - 0.75 percent salary pool to address instructor faculty salary issues
 - Increase to graduate student faculty stipend (Year 3 of 4)
 - Front Line Service Worker apprenticeship and scholarship program (Year 2 of 3)
 - Investments into student success initiatives and innovation
- Elimination of course and program fees
- Ongoing investment into deferred maintenance needs
- Changes to the insurance allocation to fully fund the Risk and Insurance Management Fund (RIMF) increased insurance budget by 18.6%.



Boulder Expenditures, FY 2018-19

Expenses	FY 2017-18 Original Budget	FY 2018-19		
		Mandatory	Scenario A	
Operating Expense	Total	\$ Change	\$ Change	% Change
Salary Faculty and Graduate Students	\$219,984,121	\$0	\$6,599,523	3.0%
Salary Exempt	\$105,244,613	\$0	\$3,157,338	3.0%
Salary Classified and Hourly	\$60,573,450	\$1,806,289	\$1,806,289	3.0%
Benefits - Faculty and Exempt	\$102,080,117	\$0	\$798,861	0.8%
Benefits - Classified & Staff Tuition Waiver (1)	\$22,818,882	(\$1,103)	(\$1,103)	0.0%
Institutional Financial Aid	\$107,992,653	\$2,481,926	\$2,675,926	2.5%
General Operating (2)	\$114,272,522	(\$5,032,192)	(\$4,891,390)	-4.3%
Controlled Maintenance (3)	\$16,457,099	\$3,755,486	\$3,755,486	22.8%
Library Expense	\$14,985,843	\$1,049,009	\$1,049,009	7.0%
Utilities	\$23,018,692	\$0	\$460,374	2.0%
ICCA	\$28,104,553	\$2,032,115	\$2,032,115	7.2%
Insurance*	\$8,302,044	\$335,102	\$1,545,309	18.6%
Operating Expense Total	\$823,834,589	\$6,426,632	\$18,987,737	2.3%

(1) Classified benefits decrease is due to reduced fringe benefit rate

(2) Includes IT infrastructure and course and program fee buy-out

(3) Increase includes allocation of State Funding to Controlled Maintenance line

*Note: Risk Management Insurance Fund allocations are increasing to ensure long-term stability for the fund. Campuses may allocate URM increases using different funding sources.



Boulder Expenditures, FY 2018-19

Expenses	FY 2017-18 Original Budget	FY 2018-19		
		Mandatory	Scenario A	
Campus Initiatives	Total	\$ Change	\$ Change	% Change
(1) Enrollment Growth Funding		\$9,800,000	\$11,200,000	
(2) Compensation Initiative		\$1,005,613	\$5,795,154	
(3) Academic Innovation		\$0	\$3,000,000	
(4) Elimination of Course and Program Fees (Buyout)		\$10,373,688	\$10,373,688	
Campus Initiatives Total		\$21,179,301	\$30,368,842	
Total Estimated Budget	\$823,834,589	\$27,605,933	\$49,356,579	6.0%



Boulder Tuition, FY 2018-19

Projected Tuition Revenue Sources	FY 2017-18 Original Budget (Current Rate)	FY 2018-19 Proposed Rate		Comments
		Mandatory Costs	Scenario A	
Resident Freshman Undergraduate Tuition Rate*	\$10,248	\$10,730	\$10,730	Rate increase 4.7% for options A-B, 4.7% for mandatory costs
Dollar Change		\$482	\$482	
Percent Change		4.70%	4.70%	
Non-Resident Undergraduate Tuition Rate*	\$34,382	\$34,382	\$35,482	Rate increase 3.2% for options A-B, 0% for mandatory costs
Dollar Change		\$0	\$1,100	
Percent Change		0.00%	3.20%	
Current Resident Graduate Tuition Rate	\$11,160	\$11,160	\$11,494	Rate increase 3% for options A-B, 0% for mandatory costs
Dollar Change		\$0	\$334	
Current Non-Resident Graduate Tuition Rate	\$29,502	\$29,502	\$30,386	Rate increase 3% for options A-B, 0% for mandatory costs
Dollar Change		\$0	\$860	
International Undergraduate Charge (incoming)	\$36,066	\$36,066	\$37,220	Rate increase 3.2% for options A-B, 0% for mandatory costs
Dollar Change		\$0	\$1,154	
Percent Change		0.00%	3.20%	

*Zero percent (0.0%) change in Tuition and Mandatory Fees for continuing undergraduate resident.
Zero percent (0.0%) change in Tuition for continuing non-resident students.

Boulder Revenues, FY 2018-19

Projected General Fund Revenue Increases	Original Budget	Mandatory	Scenario A
	FY 2017-18	FY 2018-19	
Tuition			
Resident Undergraduate	\$178,660,802	\$16,503,311	\$16,503,311
Non-Resident Undergraduate	\$386,788,006	\$11,414,503	\$31,305,088
Resident Graduate	\$41,810,250	\$0	\$1,254,308
Non-Resident Graduate	\$52,352,588	\$0	\$1,570,578
International Undergraduate	\$65,753,961	\$1,894,807	\$5,196,645
Fees	\$18,870,016	(\$8,787,678)	(\$8,787,678)
State Revenue	\$72,885,132	\$7,510,972	\$7,510,972
Indirect Cost Reimbursement	\$67,357,288	\$0	\$0
Other Revenue	\$5,110,507	\$0	\$0
Total Projected Revenue Increase (Decrease)	\$823,834,589	\$26,641,108	\$49,356,579
Fiscal Year Revenue Over/(Under) Expenditure		(\$964,825)	\$0



Boulder FY 2018-19 Student Fee Proposals

Fee Name	Charge Frequency ⁽¹⁾	FY 2018 Current Rate	FY 2019 Proposed Rate	Dollar Change	Percent Change
Course & Program Fees					
<i>- all course & program fees eliminated effective Fall 2018</i>	<i>See separate attachment for full list of eliminated course and program fees.</i>				
Student Activity Fees					
CUSG Student Activity Fee	per semester	\$407.44	\$395.38	-\$12.06	-3.0%
Wardenburg Student Health Fee	per semester	\$86.48	\$94.27	\$7.79	9.0%
Capital Construction Fee	per semester	\$170.00	\$157.27	-\$12.73	-7.5%
Graduate Athletic Fee (elimination)	per semester	\$28.50	\$0.00	-\$28.50	-100.0%
Housing & Dining Fees ²					
Residence Hall standard room & board	per semester	\$6,999.00	\$7,209.00	\$210.00	3.0%
Bear Creek Apartments	per semester	\$4,392.00	\$4,524.00	\$132.00	3.0%
Graduate and Family Housing apartments	per month	\$1,259.00	\$1,297.00	\$38.00	3.0%

Notes:

1) Annual, Per-term, Per Course, Per Credit hour Etc.

2) Standard double in the Residence Halls; two bedroom one bath in Bear Creek; and two bedroom furnished apartment in Athens/Marine Court in Graduate & Family Housing

Anschutz Medical Campus



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Current Year Budget Update, Anschutz Medical Campus

- The Anschutz Medical Campus is projecting variances to the FY2017-18 Budget in the following areas: Tuition and Fees, Indirect Cost Reimbursement, Tobacco Settlement Revenue, and Other Revenue.
- In accordance with APS 4058 Anschutz Medical Campus is seeking a mid-year budget rewrite to better reflect current anticipated revenues and expenses.
- Anschutz Medical Campus is seeking Regent approval of a revised FY 2017-18 Budget at this meeting (detailed in following slides).



Current Year Budget Update - Estimate, Anschutz Medical Campus

FY 2017-18 Revenue Budget	FY 2017-18 Projected Revenue	\$ Difference	% Difference
\$276,717,414	\$282,817,033	\$6,099,619	2.2%

RESOLVED that if General Fund revenue exceeds the initial FY 2017-18 budget by greater than 1.5 percent, the campuses shall seek approval from the president and the Board of Regents prior to spending the revenue consistent with the Budget and Net Position Internal Reporting Policy.

Comments: Additional revenue is due to shifts in resident and non-resident enrollment within the School of Medicine programs, higher than anticipated enrollment growth in the PharmD and Masters of Public health programs, and continued growth in research, which has increased indirect cost recovery projections. Decreases to budgeted revenue are anticipated in tobacco settlement amounts received from the State, and in other revenue received from the hospital for research support.



Revised Anschutz Medical Campus Revenue - Estimate, FY 2017-18

Projected General Fund Revenue Increases	Original Budget	Change	Revised Budget
	FY 2017-18		
Tuition			
Resident Undergraduate	\$6,849,613	\$0	\$6,849,613
Non-Resident Undergraduate	\$4,969,182	\$0	\$4,969,182
Resident Graduate	\$57,090,873	\$(202,383)	\$56,888,490
Non-Resident Graduate	\$21,159,060	\$2,059,628	\$23,218,688
Fees	\$9,272,855	\$493,142	\$9,765,997
State Revenue	\$67,012,716	\$0	\$67,012,716
Tobacco Revenue	\$15,465,812	\$(1,399,608)	\$14,066,204
Indirect Cost Reimbursement	\$70,269,620	\$7,115,390	\$77,385,010
Other Revenue	\$24,627,683	\$(1,966,550)	\$22,661,133
Total Projected Revenue Increase	\$276,717,414	\$6,099,619	\$282,817,033

Revised Anschutz Medical Campus Expenditures - Estimate, FY 2017-18

Expenses	FY 2017-18 Original Budget	\$ Change	FY 2017-18 Revised Budget
Operating Expense			
Compensation			
Salary Faculty and Graduate Students	\$66,771,595	\$593,673	\$67,365,268
Salary Exempt	\$55,242,324	\$214,283	\$55,456,607
Salary Classified and Hourly	\$17,559,417	\$66,253	\$17,625,670
Benefits - Faculty and Exempt	\$34,262,082	\$267,187	\$34,529,269
Benefits - Classified & Staff Tuition Waiver	\$7,169,773	\$223,000	\$7,392,773
Mandatory Transfers/Other	\$43,599,416	\$0	\$43,599,416
Institutional Financial Aid	\$3,855,341	\$0	\$3,855,341
General Operating	\$16,865,048	\$4,735,223	\$21,600,271
Library Expense	\$2,645,472	\$0	\$2,645,472
Utilities	\$13,682,428	\$0	\$13,682,428
ICCA	\$13,463,958	\$0	\$13,463,958
Insurance	\$1,600,560	\$0	\$1,600,560
Operating Expense Total	\$276,717,414	\$6,099,619	282,817,033



FY 2017-18 Expected Use of Additional General Fund Revenues, Anschutz Medical Campus

Description	Amount
Additional Expenditure Detail (by line item)	
Growth driven instructional needs (salary and benefits)	\$2,456,312
F&A distributions to units, per policy	\$3,643,307
Total	\$6,099,619



Anschutz Medical Campus Expenditures Overview, Scenario A

Mandatory Cost Increases

- 3.0% base-building compensation increase for Classified staff

Other Cost Increases

- 3.0% base-building compensation increase for Faculty and Exempt
- Increases for ICCA primarily driven by merit pool and technology increases
- Insurance premiums
- Re-negotiation of custodial contracts, which are projected to increase because of voter approved increases to minimum wage

Tuition

- Proposed tuition rates are set as a maximum, and this will be reflected in the Regent's resolution. Out year projections are not provided and will be determined by market.



Anschutz Medical Campus Expenditures, FY 2018-19

Expenses	Proposed FY 2017-18 Revised Budget	FY 2018-19		
		Mandatory	Scenario A	
Operating Expense	Total	\$ Change	\$ Change	% Change
Compensation				
Salary Faculty and Graduate Students	\$67,365,268	\$0	\$2,003,148	3.0%
Salary Exempt	\$55,456,607	\$0	\$1,657,270	3.0%
Salary Classified and Hourly	\$17,625,670	\$503,151	\$503,151	2.9%
Benefits - Faculty and Exempt	\$34,529,269	\$739,338	\$1,449,457	4.2%
Benefits - Classified & Staff Tuition Waiver	\$7,392,773	\$216,747	\$314,358	4.4%
Mandatory Transfers/Other	\$43,599,416	\$0	\$0	0.0%
Institutional Financial Aid	\$3,855,341	\$0	\$0	0.0%
General Operating	\$21,600,271	\$0	(\$612,021)	-3.6%
Library Expense	\$2,645,472	\$0	\$0	0.0%
Utilities	\$13,682,428	\$0	\$0	0.0%
ICCA	\$13,463,958	\$0	\$963,044	7.2%
Insurance*	\$1,600,560	\$0	\$2,071,030	129.4%
Operating Expense Total	\$282,817,033	\$1,459,236	\$8,349,437	3.0%

Note: Risk Management Insurance Fund allocations are increasing to ensure long-term stability for the fund. Campuses may allocate URM increases using different funding sources.

Anschutz Medical Campus Tuition, FY 2018-19

Projected Tuition Revenue Sources	FY 2017-18 Original Budget (Current Rate)	FY 2018-19 Proposed Rate		Comments
		Mandatory Costs	Scenario A	
Resident Doctor of Medicine, MD Resident Tuition Rate	\$37,850	\$39,364	\$39,364	Child Health Associate PA 5.0% MS Genetics 3.0%
Dollar Change		\$1,514	\$1,514	
Percent Change		4.00%	4.00%	
Non-Resident Doctor of Medicine, MD Tuition Rate	\$63,805	\$65,319	\$65,319	Child Health Associate PA 5.0% MS Genetics 3.0% Nonres = Accountable student
Dollar Change		\$1,514	\$1,514	
Percent Change		2.37%	2.37%	
Doctor of Dental Surgery, DDS Resident Tuition Rate	\$36,205	\$37,653	\$37,653	
Dollar Change		\$1,448	\$1,448	
Percent Change		4.00%	4.00%	
Non-Resident Doctor of Dental Surgery, DDS Tuition Rate	\$61,508	\$62,956	\$62,956	Nonres = Accountable student
Dollar Change		\$1,448	\$1,448	
Percent Change		2.40%	2.40%	
Resident Nursing Undergraduate Tuition Rate	\$12,750	\$13,110	\$13,110	Rates assume 30 credit hours
Dollar Change		\$360	\$360	
Percent Change		2.82%	2.82%	
Non-Resident Nursing Undergraduate Tuition Rate	\$27,000	\$27,450	\$27,450	Rates assume 30 credit hours
Dollar Change		\$450	\$450	
Percent Change		1.67%	1.67%	

Anschutz Medical Campus Tuition, FY 2018-19

Projected Tuition Revenue Sources	FY 2017-18 Original Budget (Current Rate)	FY 2018-19 Proposed Rate		Comments
		Mandatory Costs	Scenario A	
Resident Doctor of Pharmacy, PharmD Tuition Rate	\$29,000	\$30,160	\$30,160	PhD Pharm or Toxicology 3.8%
Dollar Change		\$1,160	\$1,160	
Percent Change		4.0%	4.0%	
Non-Resident Doctor of Pharmacy, PharmD Tuition Rate	\$39,870	\$39,870	\$39,870	
Dollar Change		\$0	\$0	
Percent Change		0.0%	0.0%	
Resident Master of Public Health Tuition Rate	\$23,340	\$24,510	\$24,510	MS Biostatistics, etc. 5.0% PhD Public Health 5.1% Certificate/Non-degree 5.0% Rates assume 30 credit hours
Dollar Change		\$1,170	\$1,170	
Percent Change		5.0%	5.0%	
Non-Resident Master of Public Health Tuition Rate	\$36,450	\$39,360	\$39,360	Rates assume 30 credit hours
Dollar Change		\$2,910	\$2,910	
Percent Change		8.0%	8.0%	

Individual program rates detailed in their entirety in the campus tuition tables attached to the BOR resolution.

*Starting in Fall 2018, Integrative & Systems Biology PhD students will be assessed Denver campus rates per their enrollment rather than the Anschutz PhD Basic Sciences program rate.



Anschutz Medical Campus Revenues, FY 2018-19

Projected General Fund Revenue Increases	Original Budget	Mandatory	Scenario A
	Proposed FY 2017-18 Revised Budget	FY 2018-19	
Tuition			
Resident Undergraduate	\$6,849,613	\$599,080	\$599,080
Non-Resident Undergraduate	\$2,284,820	(\$194,215)	(\$194,215)
Resident Graduate	\$56,888,490	\$3,402,828	\$3,402,828
Non-Resident Graduate	\$25,903,050	(\$822,337)	(\$822,337)
Fees	\$9,765,997	(\$190,824)	(\$190,824)
State Revenue	\$67,012,716	\$5,321,645	\$5,321,645
Tobacco Revenue	\$14,066,204	(\$745,755)	(\$745,755)
Indirect Cost Reimbursement	\$77,385,010	\$0	\$979,014
Other Revenue	\$22,661,133	\$0	\$0
Total Projected Revenue Increase (Decrease)	\$282,817,033	\$7,370,422	\$8,349,436
Fiscal Year Revenue Over/(Under) Expenditure	\$0	\$5,911,187	\$0



Anschutz Medical Campus FY 2018-19 Student Fee Proposals

Fee Name	Charge Frequency (1)	FY 2018 Current Rate	FY 2019 Proposed Rate	Dollar Change	Percent Change
Course Specific Fees					
CLSC 7500, Practical Application Techniques Clinical Investigation	Per Course	\$250.00	\$0.00	\$(250.00)	-100.0%
Instructional Program Fees					
Modern Human Anatomy Program Fee	Per Term	\$500.00	\$0.00	\$(500.00)	-100.0%
Mandatory Insurance Fees					
Health Insurance for Students (1)	Annual	\$3,949.00	\$4,185.94	\$236.94	6.0%

Notes:

(1) Not to exceed amount. Rates are still being negotiated.