

# Innovating for the Future

2021 – 2026 Strategic Plan

CU Board of Regents Meeting  
April 27, 2023



University of Colorado

Boulder | Colorado Springs | Denver | Anschutz Medical Campus

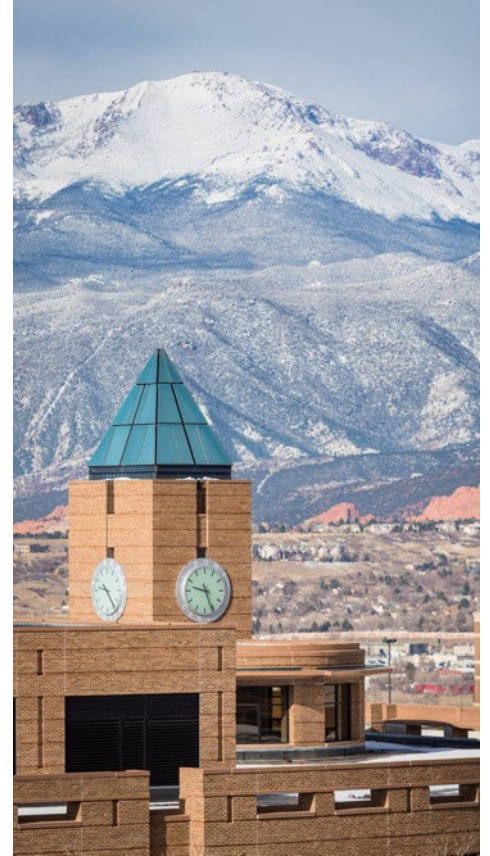
Updated 4-26-23

# Fulfilling CU's Mission

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From 2019–2021, the University of Colorado conducted a collaborative and inclusive strategic planning process to identify common themes that would help guide the university for the next five years and beyond. Priorities identified collectively by stakeholders involved throughout the process will advance CU's Mission.

*“The University of Colorado is a public research university with multiple campuses serving Colorado, the nation, and the world through leadership in high-quality education and professional training, public service, advancing research and knowledge, and state-of-the-art health care.”*



## STRATEGIC PILLARS

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### PILLAR 1



#### Affordability & Student Success

The University of Colorado is devoted to helping our students reach their full potential. The focus areas within this pillar encourage the intellectual, personal and professional development of our students.

### PILLAR 2



#### Discovery & Impact

At the University of Colorado, we believe research and healthcare are keystones to advancing knowledge, inspiring innovation, fostering creativity and improving the quality of life for Coloradans.

### PILLAR 3



#### Diversity, Inclusion, Equity & Access

The University of Colorado celebrates and recognizes the strength of diverse communities and perspectives. We are committed to creating an inclusive culture in pursuit of goals of excellence and meeting the needs of the state, nation and world.

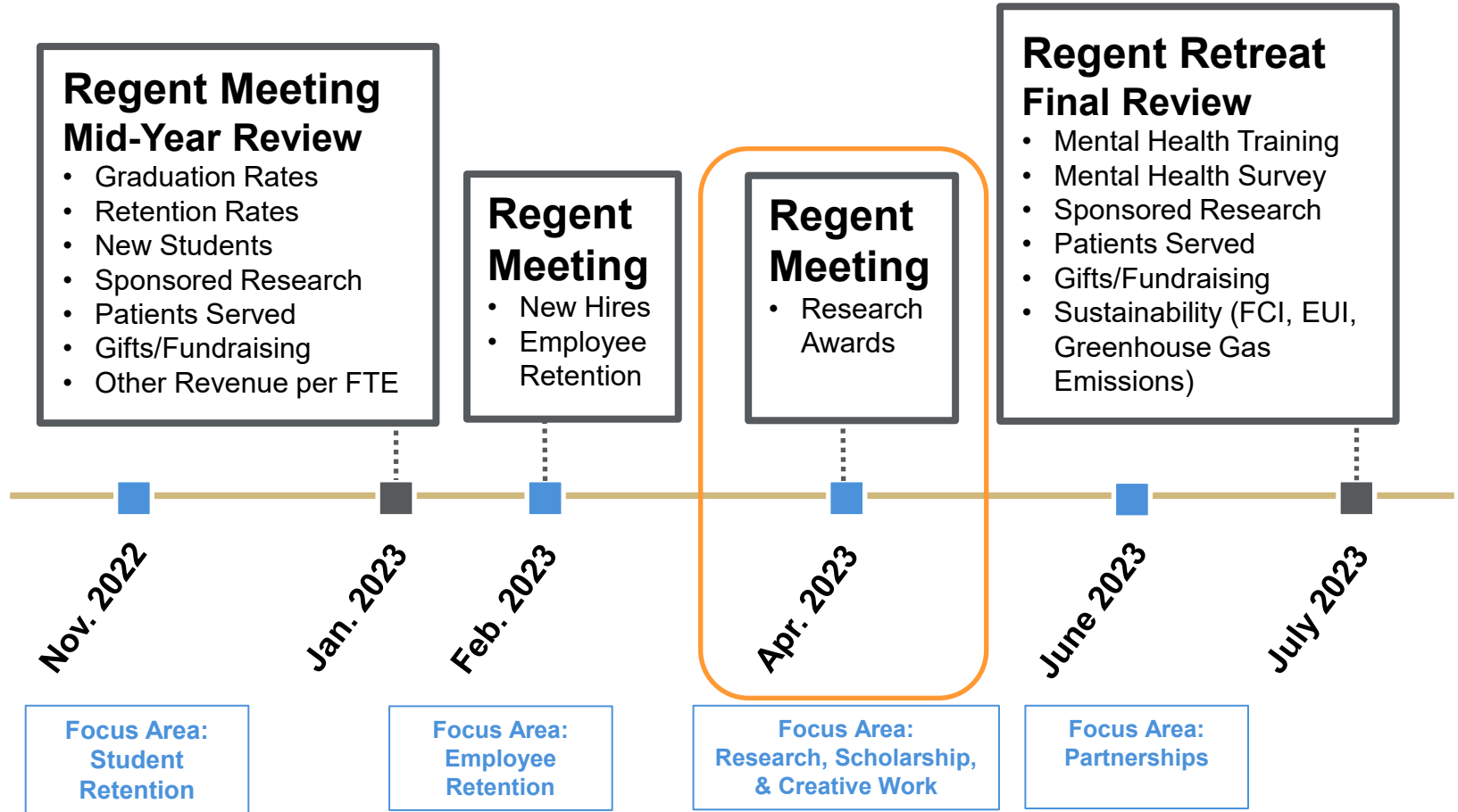
### PILLAR 4



#### Fiscal Strength

The University of Colorado focuses on improving policies, procedures and practices to ensure current and future sustainability, highlighting financial management and risk management.

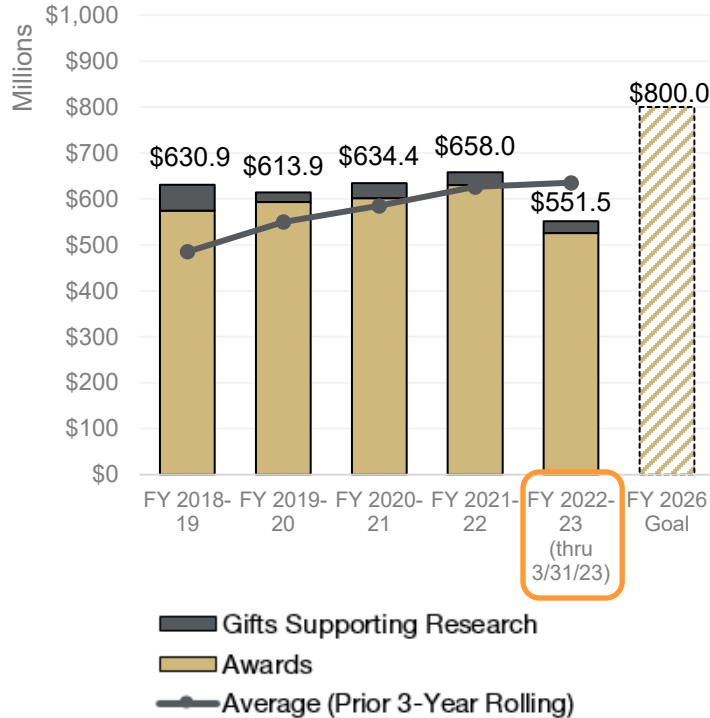
# FY 2022-23 Strategic Metrics Reporting Timeline



## **PILLAR 2: Discovery & Impact**



## Boulder Sponsored Research (Awards + Gifts)

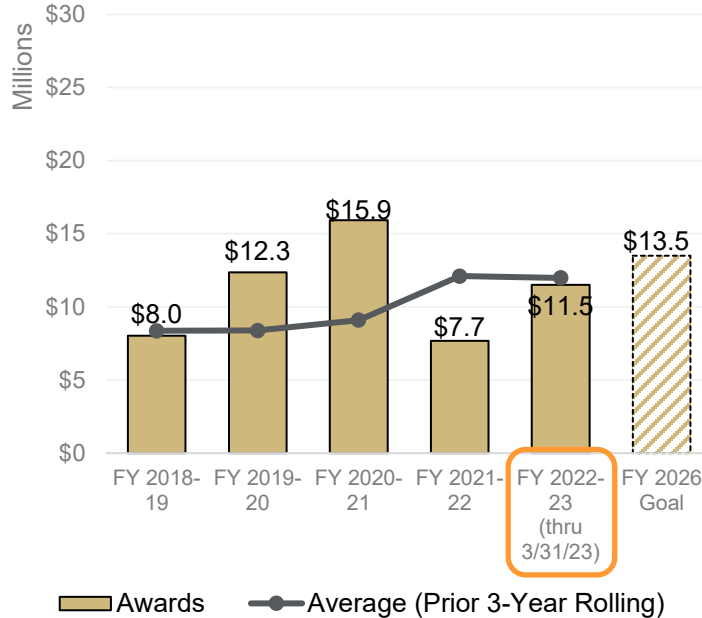


### Action Steps

1. Grow national security research
2. Grow collaboration with AMC to enhance NIH funding



## UCCS Sponsored Research (Awards Only)



Source: Data provided by campus budget offices.

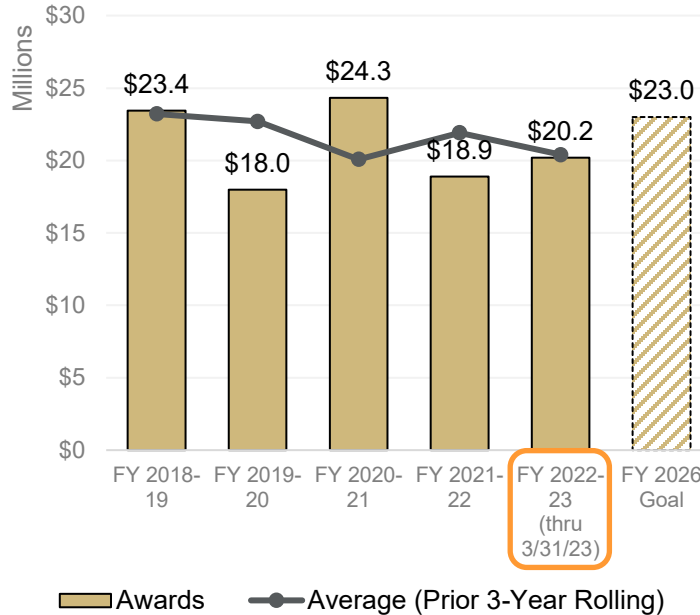
### Action Steps

Growing sponsored program awards, supporting sustained peer-review dissemination outputs, and concerted efforts to steadily increase the number of Ph.D. graduates especially in our two themes of cross-cutting research:

1. Partner and grow the National (Cyber) Security Research Initiative with CU Boulder and our own community stakeholders
2. Partner and grow the Health Wellness and Resilience Research Initiative with CU Denver/Anschutz and our own community stakeholders



## Denver Sponsored Research (Awards Only)



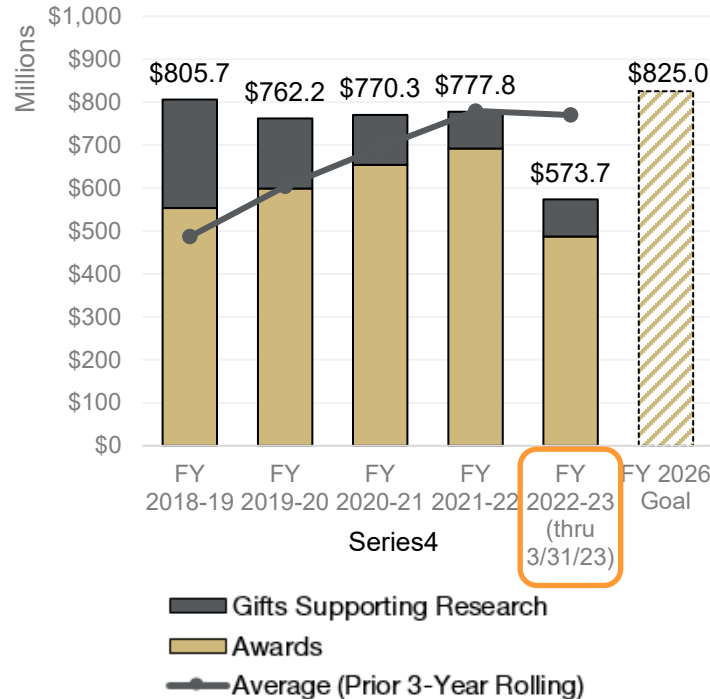
### Action Steps

1. Increase external funding for research and creative works, including by enhancing efforts to secure new federal support
2. Promote the launch of distinctive, cross-disciplinary research centers at CU Denver through support of Grand Challenge initiative teams
3. Manage seed funding programs to stimulate research and creative works
4. Following hire of full-time chief research officer in August 2022, build staff and support operations in Office of Research Services to better serve and support faculty research





## Anschutz Sponsored Research (Awards + Gifts)



### Action Steps

1. High profile recruitments in health artificial intelligence and bioinformatics, and bioengineering investments
2. COVID research and clinical trials
3. Mental health research expansion
4. Innovation/Industry — collaboration growth
5. Collaborative/Program project grants seed programs
6. AB Nexus collaboration with Boulder

# Breakout Group Discussions



University of Colorado

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# Breakout Group – Subject Matter Experts

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## CU Boulder

- **Phil DiStefano, PhD.**, Chancellor
- **Massimo Ruzzene, PhD.**, Vice Chancellor for Research & Innovation and Dean of the Institutes
- **Sona Dimidjian, PhD.**, Director, Renée Crown Wellness Institute, Sapp Family Endowed Chancellor’s Chair for Research Excellence

## CU UCCS

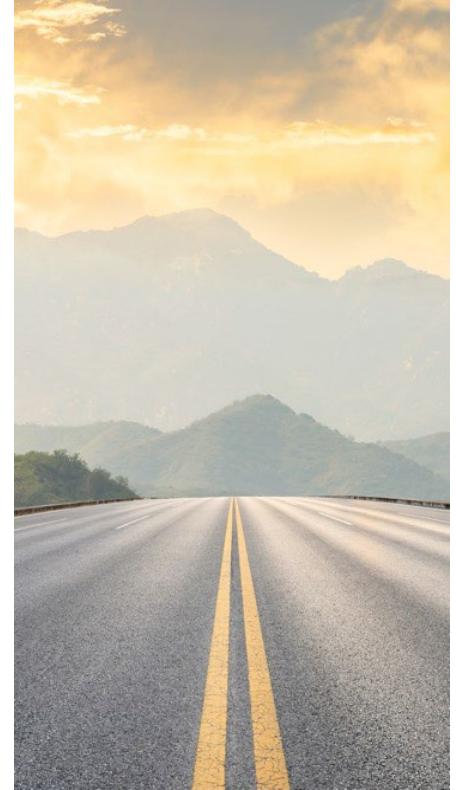
- **Venkat Reddy, PhD.**, Chancellor
- **Nancy Marchand-Martella, PhD.**, Provost

## CU Denver

- **Michelle Marks, PhD.**, Chancellor
- **Phillip DeLeon, PhD.**, Associate Vice Chancellor for Research
- **Dan Maxey, PhD.**, Chief of Staff

## CU Anschutz

- **Terri C. Carrothers**, Executive Vice Chancellor for Administration and Finance
- **Thomas (Tom) Flaig, MD.**, Vice Chancellor for Research
- **Lori Sussel, PhD.**, Research Director



# Breakout Group Table Assignments

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**TABLE 1**



- Chair Smith
- Regent James
- Regent Gallegos
- President Saliman
- VP Hueth
- ICSF Chair Brown

**TABLE 2**



- Vice Chair Montera
- Regent VanDriel
- SVP Dinegar
- VP O’Herron
- CCO Simons
- Faculty Council Chair O’Bryant

**TABLE 3**



- Regent Chavez
- Regent Rennison
- VP Lightner
- SDO Diaz Bonacquisti
- VP Howard
- Staff Council Co-Chair Hurt
- ICSF Vice Chair Clark

**TABLE 4**



- Regent Spiegel
- Regent McNulty
- VP Marturano
- SVP Radovich Piper
- VP Salazar
- Staff Council Co-Chair Slinkard